



# Investor Presentation

Advanced Info Service Plc.

November 2018



Add AIS IR LINE@

**Ticker:** ADVANC (SET)  
AVIFY (ADR)

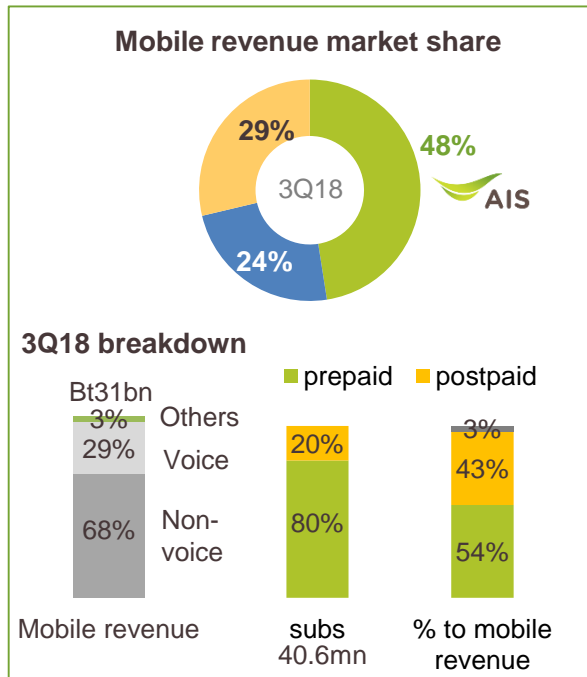


FTSE4Good

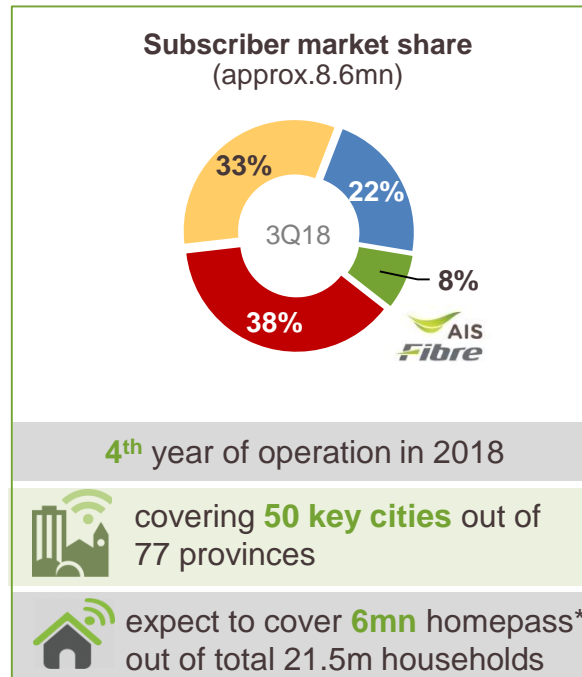
# AIS: Digital Life Service Provider



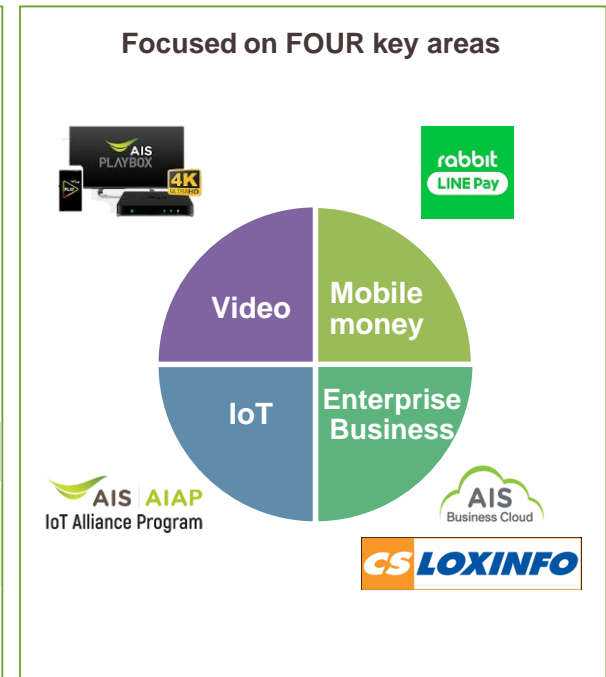
Lead and digitally transform in  
“**Mobile**”



Grow stronger in  
“**Fixed broadband**”



Partner to offer differentiated  
“**Digital service**”



## Digital life service provider with convergence products

### Mark leadership in mobile data

- Nationwide 4G/3G/2G coverage with focus on network quality
- Focus on scale to maintain cost advantage

### Aim to be a significant player in 2020

- Leverage existing nationwide fibre infrastructure
- Defensive value to core mobile business

### Pursue long-term growth with integrated services

- Emphasize partnership & ecosystem
- Leverage the large sub base and telecom infrastructure

\*Homepass is defined as a number of households within AIS fibre service area. This includes the homes that require additional investment i.e. port, last miles to be able to get connected.

# AIS' digital transformation toward 2020



## 1 Full Service Digitization



- Provide shops & services that never sleep

- **Digitize** all customer journeys
- **AI/Chatbots** embedded into all self-service channels
- Deployment of **OMNI channels**

## 2 Digital Convergence & CVM



- Move to ARPH
- Improve revenue assurance and add valued users

- **Data-driven analysis** based on customer insights:
- Bundle mobile, fibre & content via **FMC**
- Maximize value of **contents** in customer retention and branding

## 3 Enterprise Segments



- Expand revenue contribution of enterprise business

- **New opportunities**
  - IoT
  - SME & R-SME
  - Managed Security
  - Mobile Digital Marketing

## 4 NFV& Cloudification



- > 90% cloudification
- Network virtualization ready for 5G

- **5G** future-proof networks
- **IT legacy** transformed to Cloud-friendly network architecture
- **AI** for network operation

## 5 Organization Transformation



- Data-driven organization & culture

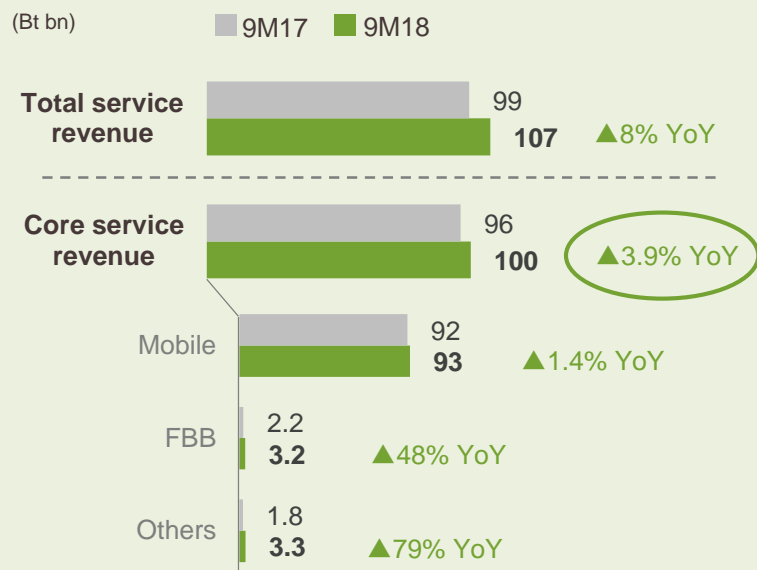
- **Organization** readiness for digital disruption
- **Leverage** capabilities and create synergies in value chain supporting digital business objectives

Target 2020  
Strategy toward 2020

# 9M18 Performance Snapshot



## Growth remained in all segments



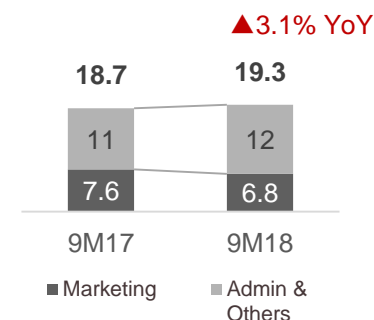
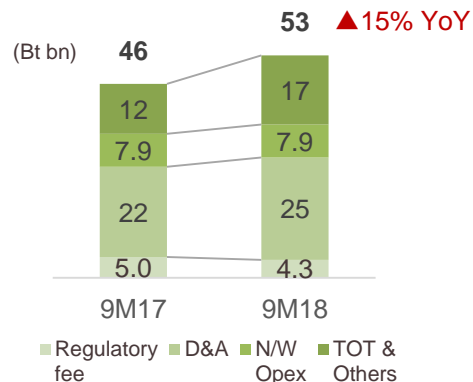
- YTD, core service revenue grew 3.9%, driven by softened mobile revenue following popularity in fixed-speed unlimited plans



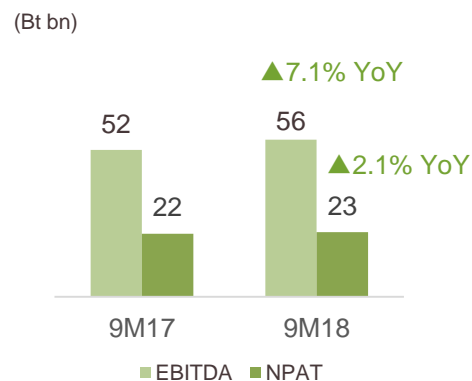
- Acquired CSL and invested in Rabbit LINE-Pay, totaling Bt5bn
- 2100MHz agreements effective since 1-Mar
- Net cost of Bt3.9bn/year

## OPEX and marketing expense under control

- Continued company-wide cost optimization
- Targeted handset subsidies, offset by higher staff cost



## Back on profit improvement



- 46.2% EBITDA margin, +150bps
- 18.2% NPAT margin, -100bps

# Revised FY18 revenue guidance

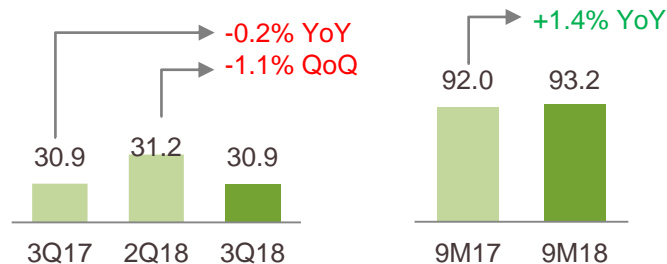


FY18 guided items	Revised guidance	Previous guidance	Rationale
<b>Core service revenue</b> (service revenue excludes IC & equipment rental)	+3.5-4.5% YoY	+5-7% YoY	<ul style="list-style-type: none"> <li>Market growth slowed down underpinned by mobile fixed-speed unlimited plans</li> </ul>
<b>SIM &amp; device sale and margin</b>	Decline with near zero margin	Decline with near zero margin	<ul style="list-style-type: none"> <li>Expect the market to remain cautious on handset subsidies</li> </ul>
<b>EBITDA margin</b> (excludes equipment rental)	45-47%	45-47%	<ul style="list-style-type: none"> <li>Effective marketing spending to achieve quality growth</li> <li>Continue to optimize and digitize operation and processes</li> </ul>
<b>Cash CAPEX</b> (excludes spectrum payment)	Approx. Bt25,000mn	Approx. Bt25,000mn	<ul style="list-style-type: none"> <li>Investment plan remains unchanged with focus on adding 4G capacity and Fibre to home connectivity</li> </ul>
<b>Dividend policy</b>	Minimum 70% payout ratio	Minimum 70% payout ratio	<ul style="list-style-type: none"> <li>Preserve financial health and flexibility for future growth</li> </ul>

# Mobile: Market competed on fixed-speed offerings

## Revenue softened from fixed-speed unlimited

Mobile revenue (Bt bn)



## Geared to uplift fixed-speed unlimited plans

Monthly Fee (Bt)	Unlimited Fixed-speed	Voice call (mins)	Content
600	6Mbps	On-net: Unlimited 5am - 5pm Off-net: 200min	PREMIER FULL HD PLAY HQQ 3 months
700	8Mbps		

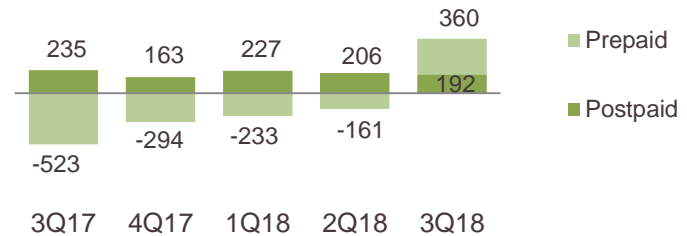
- Managed to gradually seize low-tier plans
- Current plan starts at Bt600, up from Bt299

## Net addition continued to improve

4G Penetration on total base



Net subscriber addition ('000)



- Maintained strong postpaid acquisition supported by handset campaigns and prepaid-to-postpaid migration
- Focused on prepaid segmentation and churn improvement



Teens



Outbound tourists

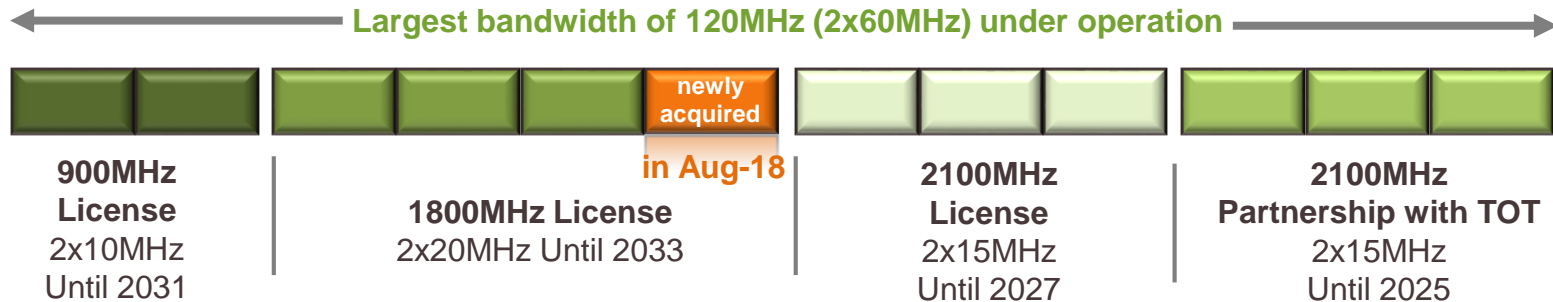


Inbound tourists

# Mobile: Continued network and distribution enhancement

Acquired 1800MHz license to provide most efficient 4G

**NEXTG**



- Largest bandwidth of 2x60MHz in industry
- Most efficient 4G on contiguous 2x20MHz of 1800MHz
- Up to 15-30% faster speed for all 4G users

## Expanded strategic distribution channel

- Exclusive partnership with Jaymart to expand customer acquisition in key competing areas



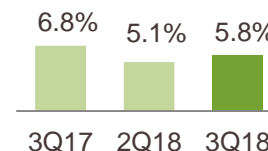
- 400+ total branches with over 3,000 direct sales

## Localized campaigns targeted key cities



- Continued strengthening brand awareness and customer perception

### % marketing spending to revenue

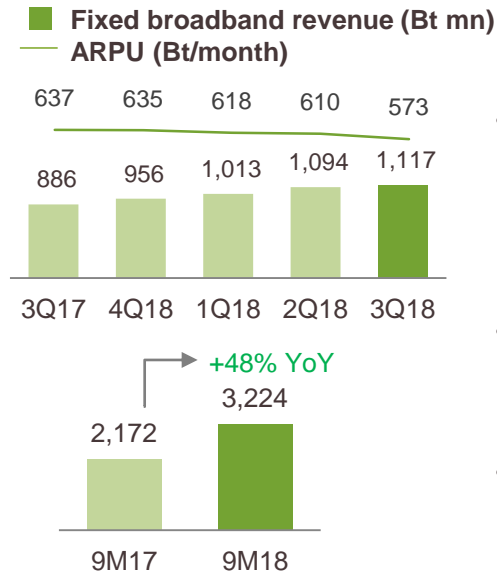


- Marketing expense rose QoQ to support handset campaigns and localized activities.

# FBB: Focused on quality amidst competition



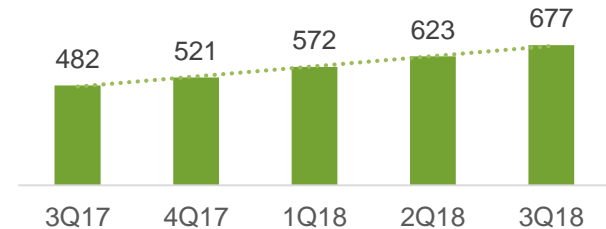
## YoY growth remained strong



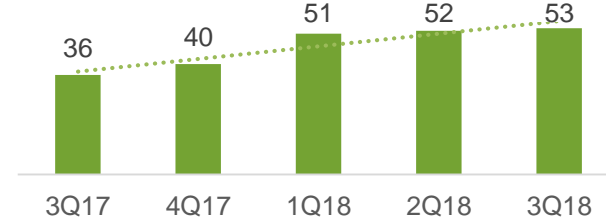
- FBB revenue increased 26% YoY and 2% QoQ from increased subscribers while ARPU declined 6.2% QoQ from price competition
- As of 3Q, FBB revenue contributed 3.4% of core service revenue.
- Contributed 34% of revenue increment for AIS in 9M18

## Focused on quality acquisition

### Subscriber ('000)

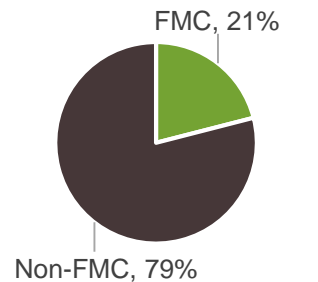


### Net addition ('000)



## Proportion on bundling gradually rose

### Of 677k subscribers



- Aimed to offer FMC to serve customers with integrated benefits

## Geared toward efficient long-term growth

- Continued operational improvement to scale up



Enhancing sales strategy



Increasing utilization



Leveraging integrated proposition



# Digital service: New services to serve both Enterprise and Consumer

## Explored IoT/Cloud solutions to enhance new growth



99.11%



- Consol. Bt1.2bn from CSL as service revenue in 9M18



- Partnered to expand IoT/Cloud services for enterprise e.g. NB-IoT motor tracker, smart coin kiosk machine, Public cloud for education etc.

## Video platform: building up subscriptions

1.8mn  
active users  
(Sep'18)

Available on both  
mobile and FBB



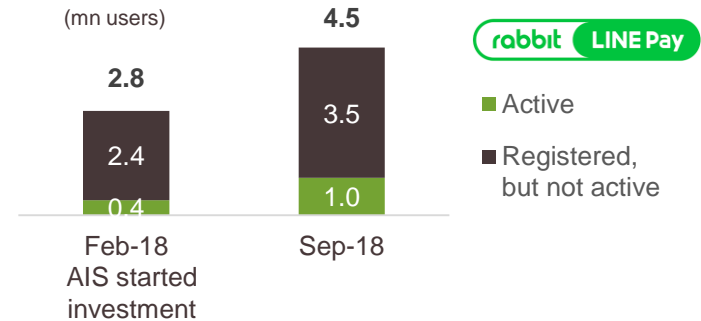
AIS PLAY PLAYBOX

- Live concert World-class content on AIS PLAY application and PLAYBOX
- Exclusive operator billing, more convenience for AIS's customers



## Mobile e-wallet: continued strong take-up

(mn users)



### Expanded use case to transportation



- A tie-up between RLP and sky train's Rabbit card to combine wallet and allow payment directly from the wallet

### Launched cross-border e-wallet

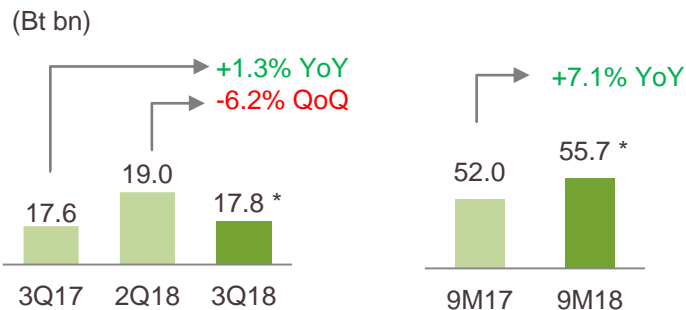


- Collaborated with Singtel to launch a cross-border mobile e-wallet platform "VIA"
- Facilitate seamless payment for both Thai and Singaporean travelers
- Aim to provide cross-border gateway for other e-wallets

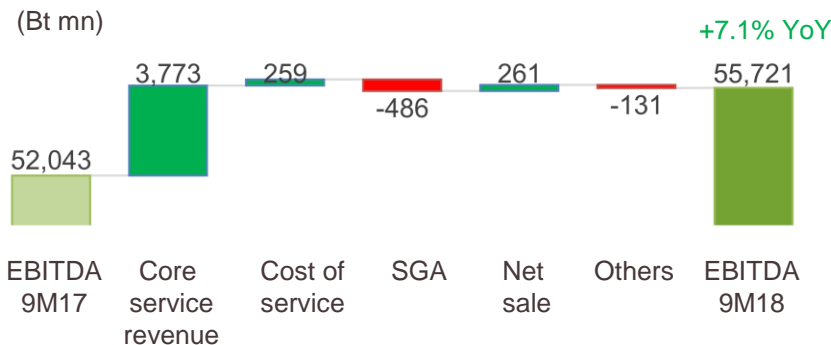
# Ongoing cost management amid softened revenue growth

## YTD, EBITDA expanded from improving operation

## 9M18 EBITDA waterfall

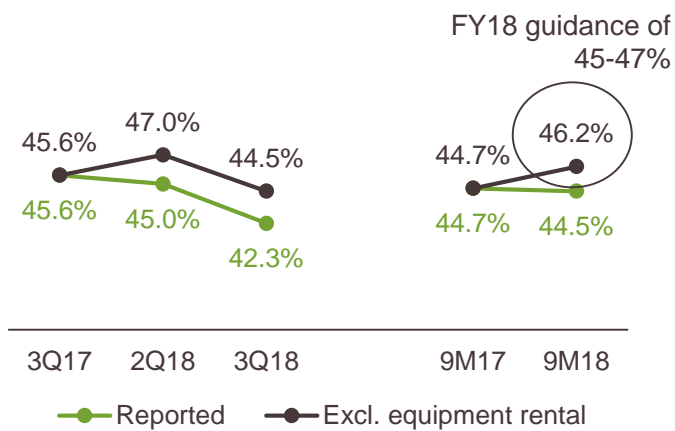


- 3Q18, EBITDA increased from revenue improvement and lower marketing expense. QoQ, EBITDA declined from softened revenue and higher SG&A.

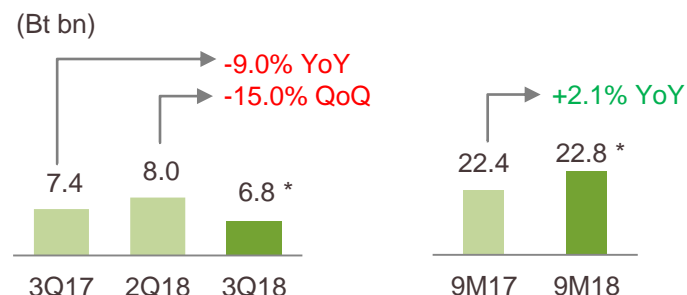


- Revenue improvement highly contributed to EBITDA growth while cost control continued.

## EBITDA margin



## Net profit



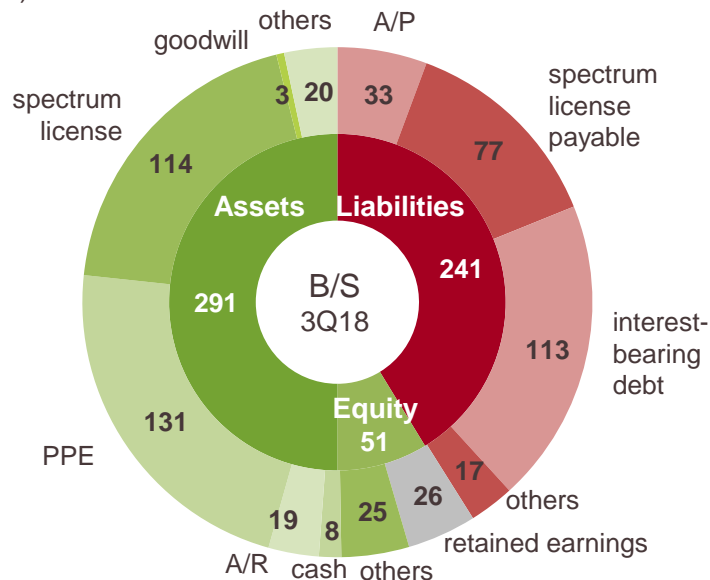
- Net profit in 3Q18 decreased due to the higher network depreciation.

\*Include one time expense of Bt134mn from withholding tax in 3Q18

# Maintained financial flexibility for future growth

## Balance Sheet

(Bt bn)



**1.4x**

Net debt to EBITDA

**2.2x**

Interest bearing debt to Equity

**0.4x**

Current ratio

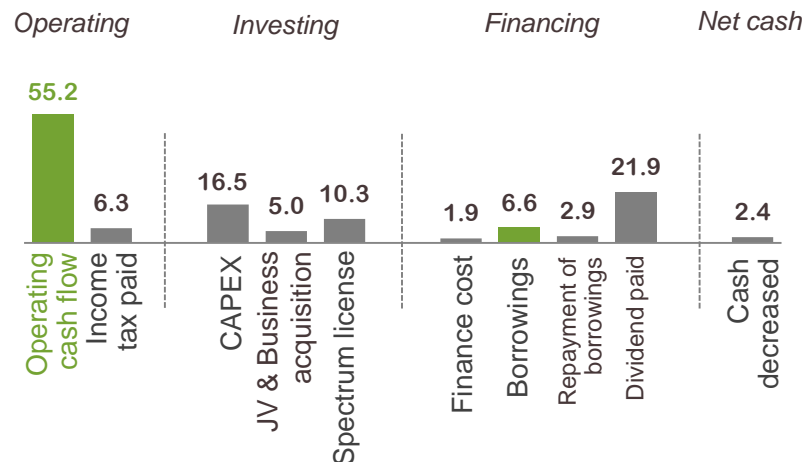
**66%**

Return on Equity

## 9M18 Cash flow

(Bt bn)

■ Cash increase ■ Cash decrease



**Operating cash flow in 9M18 was sufficient** to fund both CAPEX and cash paid to stakeholders.

**Cash CAPEX decreased** to Bt16.5bn or 17% of core service revenue.

**Average finance costs = 3.1% p.a.**

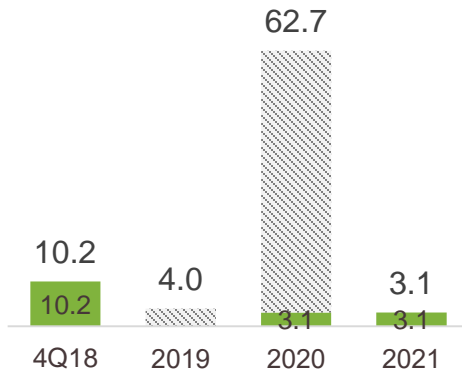
- Maintaining investment grade credit ratings
  - Fitch: national rating AA+ (THA), outlook stable
  - S&P: BBB+, outlook stable

# License payment and debt repayment schedule



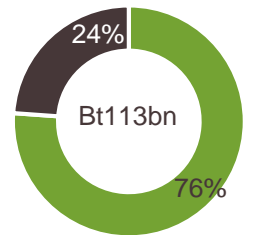
## Spectrum license payment schedule

- ▨ 900x10MHz license payment (Bt bn)
- 1800x20MHz license payment (Bt bn)



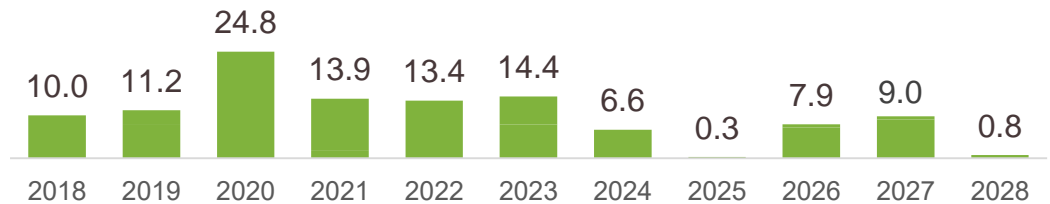
Total of **Bt80bn** toward 2021

## Debt repayment Schedule



■ Float rate ■ Fixed rate

- All in THB currency
- S&P rating: BBB+
- Avg. cost of debt = 3.1% p.a.



Total of **Bt113bn** toward 2028

# APPENDIX

# 3Q18 & 9M18 Financial Highlights



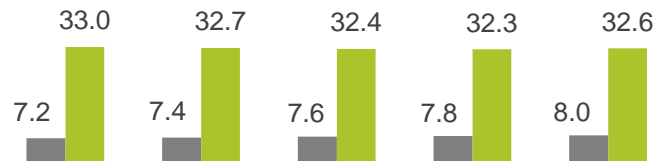
Bt mn	3Q17	2Q18	3Q18	%YoY	%QoQ	9M18	%YoY
Mobile revenue	30,937	31,203	30,862	▼0.2%	▼1.1%	93,237	▲1.4%
FBB revenue	886	1,094	1,117	▲26%	▲2.1%	3,224	▲48%
Other revenues	633	1,167	1,155	▲83%	▼1.0%	3,284	▲79%
<b>Service revenue ex. IC &amp; equipment rental</b>	32,455	33,464	33,134	▲2.1%	▼1.0%	99,745	▲3.9%
IC and equipment rental	1,102	2,845	3,111	▲182%	▲9.3%	7,375	▲126%
<b>Service revenue</b>	33,558	36,310	36,245	▲8.0%	▼0.2%	107,120	▲8.0%
SIM and device sales	5,022	5,919	5,865	▲17%	▼0.9%	18,152	▲5.0%
<b>Total revenue</b>	38,580	42,228	42,110	▲9.2%	▼0.3%	125,271	▲7.5%
Cost of service	16,811)	(19,202)	(19,835)	▲18%	▲3.3%	(56,317)	▲14%
SG&A	(6,599)	(6,197)	(6,794)	▲3.0%	▲9.6%	(19,327)	▲3.1%
<b>EBITDA</b>	17,589	18,998	17,817	▲1.3%	▼6.2%	55,721	▲7.1%
EBIT	9,851	10,673	9,261	▼6.0%	▼13%	30,760	▲2.3%
<b>NPAT</b>	7,469	8,005	6,800	▼9.0%	▼15%	22,843	▲2.1%
CAPEX	(10,979)	(4,798)	(5,248)	▼52%	▲9.0%	(16,513)	▼51%
Sales margin	-4.9%	-3.0%	-5.5%	▼60bps	▼250bps	-3.2%	▲170bps
Reported EBITDA margin	45.6%	45.0%	42.3%	▼330bps	▼270bps	44.5%	▼20bps
-ex. equipment rental	45.6%	47.0%	44.5%	▼110bps	▼250bps	46.2%	▲150bps
EBIT margin	25.5%	25.3%	22.0%	▼350bps	▼330bps	24.6%	▼120bps
NPAT margin	19.4%	19.0%	16.1%	▼330bps	▼290bps	18.2%	▼100bps

# Mobile: net addition gradually improved along with rising data consumption

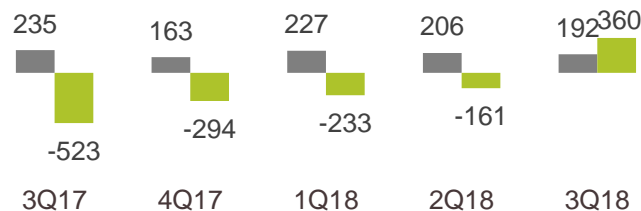


**Subscribers (mn)**

■ postpaid ■ prepaid

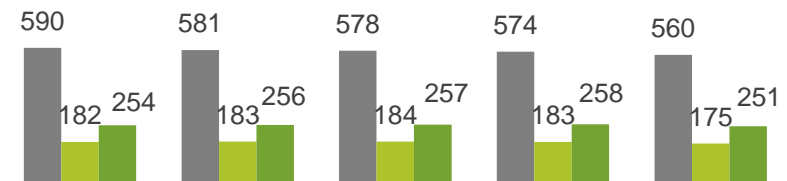


**Net addition ('000)**

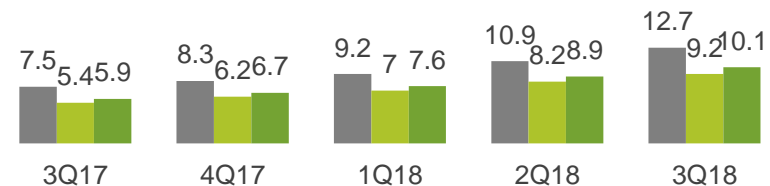


**ARPU (Bt/sub/month)**

■ postpaid ■ prepaid ■ blended



**VOU (GB/data sub/month)**




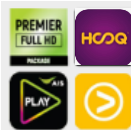


- **Mobile subscribers was at 40.6mn**, increasing 552k.
- **Postpaid subscribers grew 192k** QoQ following the demand to use mobile data and handset subsidies.
- **Prepaid subscribers grew 360k** QoQ, mainly from the attractive segmented SIMs.
- **Blended ARPU** dropped Bt7 to Bt251 QoQ from popularity of unlimited plans
- **Blended VOU** increased to 10GB from increasing 4G adoption (57%) and popularity of video streaming.




# Mobile postpaid price plans: Gradually uplift ARPU by limiting subscription on low-tier plans



## Full 4G speed

Monthly Fee (Bt)	Total internet		Throttled speed	Call all networks (mins)	Enjoy Free
299	1GB		128kbps	100	 1 month
399	3GB			150	
499	7GB			200	 3 months
599	10GB			250	
799		15GB	384kbps	350	
999		20GB		450	
1,099	 Unlimited	Unlimited	-	650	 3-12 months
1,299				850	
1,499				1,200	
1,899				2,000	

## Fixed-speed unlimited

Monthly Fee (Bt)	Unlimited at speed of	Voice call (mins)	Enjoy Free
299	1Mbps	5 AIS numbers for 24 hr.	 1 month
450	2Mbps	On-net: Unlimited 5am – 5pm  Off-net: 100-200 min	  3 months
550	4Mbps		
600	6Mbps		
700	8Mbps		

- Attract new data users and encourage higher ARPU subscriptions through premium VDO contents
- Serve high-end heavy data users with real unlimited max speed experience

- Gradually pulled out low-tier fixed speed plans.

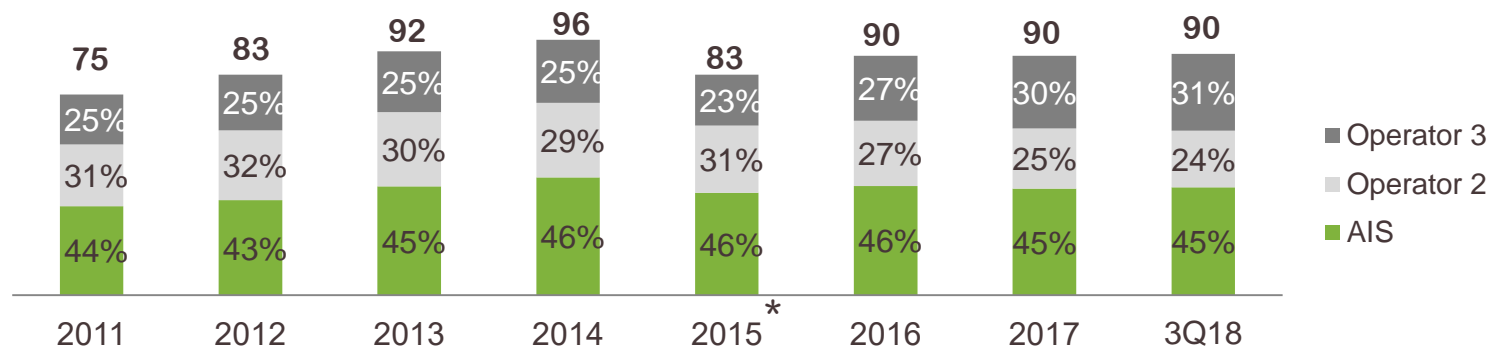




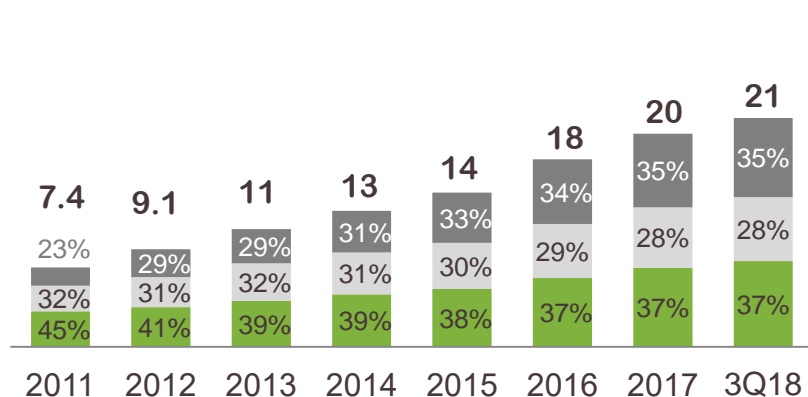
# Mobile market share by subscribers



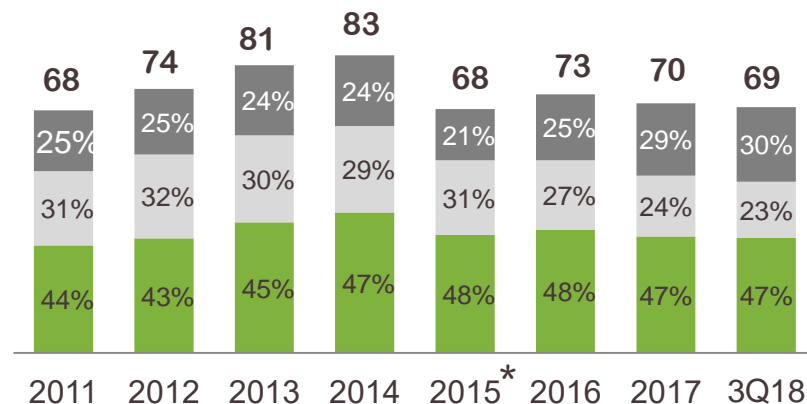
Total subscriber (mn)



Postpaid subscriber (mn)



Prepaid subscriber (mn)



\* In 2015, sub base of the industry was affected by the adjustment of prepaid sub reporting to reflect only active ones. The decrease in sub base also caused by NBTC's announcement requiring prepaid sub to register their SIMs. The SIMs that failed to register by the deadline were terminated.

# AIS Fibre: Competitive price plans targeting pure internet and FMC customers

## Home Broadband Package

- Basic pure internet pack for early broadband adopters including ADSL users


Max Speed Internet (Download/Upload)	<b>50/20</b> Mbps
<b>599</b> Baht/ Month	
<b>Special</b>	<b>AIS Postpaid Customer</b>
<b>539</b> Baht/ Month	

Max Speed Internet (Download/Upload)	<b>100/30</b> Mbps
<b>699</b> Baht/ Month	
<b>Special</b>	<b>AIS Postpaid Customer</b>
<b>629</b> Baht/ Month	

## Power4

- Mid- to high-tier packs aiming to improve ARPH (average revenue per household)


Max Speed Internet (Download/Upload)	<b>200/50</b> Mbps
<b>1,099</b> Baht/ Month	From 1,399

	<b>AIS PLAYBOX</b> Watch live TV, News and Dramas from digital TV and premium TV more than 100 channels
---	--

	<b>PLATINUM FULL HD for 3 months</b> Enjoy contents from 42 world class channels with package
---	--

	<b>Unlimited Internet</b> Max Speed 4 Mbps
---	---

	<b>AIS SUPER WIFI Unlimited</b> More than 100,000 Wi-Fi Access Point
---	---

	<b>AIS PLAY</b> Enjoy live and catch up the ultimate world class entertainment anytime, anywhere via AIS PLAY app
---	--


Max Speed Internet (Download/Upload)	<b>100/30</b> Mbps
<b>899</b> Baht/ Month	From 1,099

	<b>AIS PLAYBOX</b> Watch live TV, News and Dramas from digital TV and premium TV more than 100 channels
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<b>799</b> Baht/ Month	

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	<b>AIS PLAY</b> Enjoy live and catch up the ultimate world class entertainment anytime, anywhere via AIS PLAY app
---	--

# Digital content: More varieties and exclusivities



Introduced content packages to attract customers with different preferences e.g. sports, family, movies at more affordable prices on both AIS PLAY and AIS PLAYBOX.

## Mobile



**PLAY PREMIUM**  
Access to all  
exclusive content  
Bt299/month

**PLAY MOVIES**  
HBO, CINEMAX,  
WARNER, BLUEANT  
Bt199/month

**PLAY SERIES**  
WARNER, BLUEANT  
Bt99/month or  
Bt5/day

**PLAY NEWS**  
HEADLINE  
NEWS, CNN  
Bt99/month or  
Bt5/day

## Fixed broadband



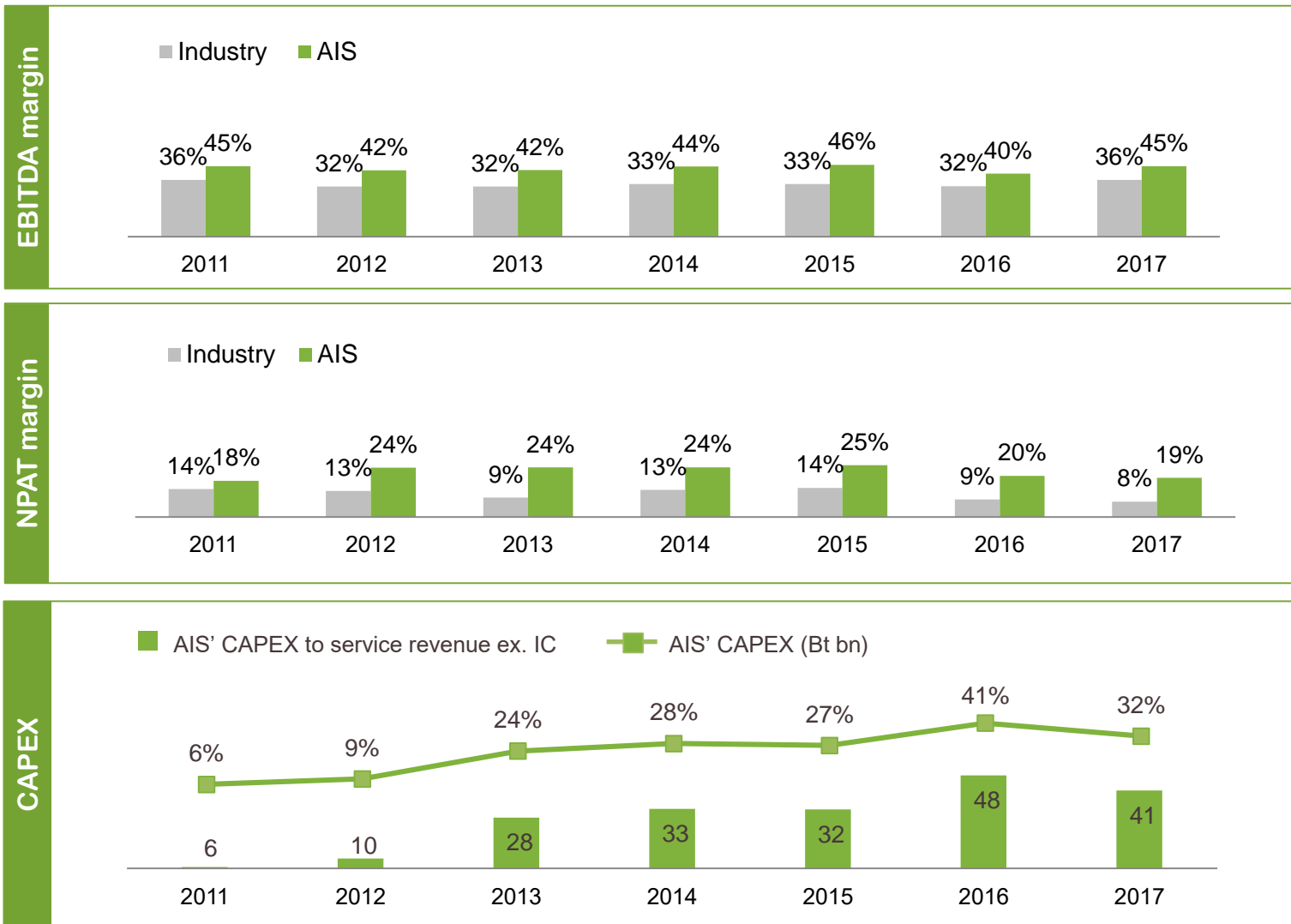
**PLATINUM**  
**FULL HD**  
Ultimate  
entertainment  
in all forms  
Bt599/month

**MOVIES**  
**FULL HD**  
Ultimate  
movies & series  
Bt399/month

**FAMILY**  
**FULL HD**  
World class  
cartoons  
Bt299/month

**SPORTS**  
**FULL HD**  
Thrilling  
sports matches  
Bt199/month

# Historical profitability and CAPEX trend



Source: company data

# Distribution Channel Structure

**AIS Branded Shop**  
(run by both AIS and partners)

**150+ Shops**



**Exclusive Partner**

**650+ Shops**



**Telewiz: exclusive branded shop by partner**

**430+ Shops**



**Traditional Channel**

**19K+ Shops**



**Modern Channel**

**3,000+ Shops**



**AIS Buddy**

**1,100+ Shops**



**Electronic Distribution Channel**

**400K + Points**



**rabbit LINE Pay**





## Contact us

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## Disclaimers

*Some statements made in this material are forward-looking statements with the relevant assumptions, which are subject to various risks and uncertainties. These include statements with respect to our corporate plans, strategies and beliefs and other statements that are not historical facts. These statements can be identified by the use of forward-looking terminology such as “may”, “will”, “expect”, “anticipate”, “intend”, “estimate”, “continue” “plan” or other similar words.*

*The statements are based on our management’s assumptions and beliefs in light of the information currently available to us. These assumptions involve risks and uncertainties which may cause the actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. Please note that the company and executives/staff do not control and cannot guarantee the relevance, timeliness, or accuracy of these statements.*