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The Sustainability Yearbook 2023

S&P Global















BUSINESS HIGHLIGHTS





FY23 Growth driven by profit and value focus, enhanced by acquisition





Solid growth in core businesses from quality commitment and **TTTBB** acquisition



Healthy operating performance while continue generate strong cashflow



Mobile rebounded with value-based strategy targeted personalization and 5G leadership



Broadband growth AIS leveraging on broader footprint and quality expansion



Margin focus growth beyond connectivity Business with value added digital services

AIS 3BB FIBRE3 Growth driven from scale and synergy



Completion of the acquisition on 15 Nov 2023 and started consolidation from 16 Nov 2023 onwards



Acquisition of shares in TTTBB Purchasing price THB 16,500 million



JASIF Acquiring 19% of shares Purchasing price THB 11,871 million

AIS Consolidated Performance 9M23 **FY23**

Interest bearing debt to equity

Net Debt to EBITDA (Incl. Lease liability and spectrum license fee)

*annualized from 46 days of 3BB EBITDA then expect to gradually decline.

Leveraging to gain synergies



Professionals

installation & maintenance team



Customer touchpoints

From 3BB kiosks and shops



High valued ARPU

Combined 4.7 million customers



Most coverage OFC

13.3 million households combined

Significant growth in size and coverage

Subscribers market share From 18%

Potential revenue size From 10 bn

Potential Revenue contribution of core service revenue

From 8%

Asset size From 337bn in FY22



FY23 Performance vs Guidance

	Guidance (FY23 Guidance excluding 3BB impact)	FY23 Reported*	FY23 Excl. 3BB	Comparison	
Core service revenue	Around 3-5%	+4.2%	+2.5%	 Macroeconomic condition Slower-than-expected tourist return Refocus profitability in enterprise 	
EBITDA	Mid-single digit growth	+4.1%	+3.0%	Increase utility costHigher admin expense	
CAPEX (exclude spectrum)	Bt 27-30bn	Bt 41bn		 Accelerated 5G investment in 700MHz network with NT partnership. Excluding acceleration impact, CAPEX was in-line with guidance 	

^{*}Note: Consolidated financial statement, including TTTBB's and JASIF's results for 46 days since 16 Nov 23.



BUSINESS PERFORMANCE



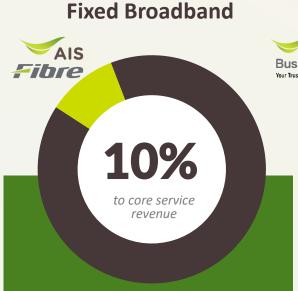




Unleash Excellence in Digital Customer Experience



Growth 1.2% YoY



Focusing on highquality subs acquisition

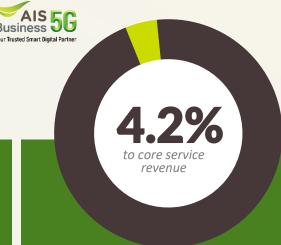
Bt13.6bn

As of FY23

Growth 35% YoY

*Including 3BB

Enterprise non-mobile Business



Providing end-to-end solutions for industry

Bt5.8bn

As of FY23

Growth 10% YoY

*Including 3BB

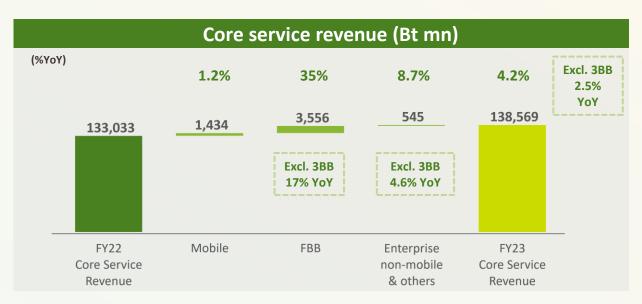
Digital Services

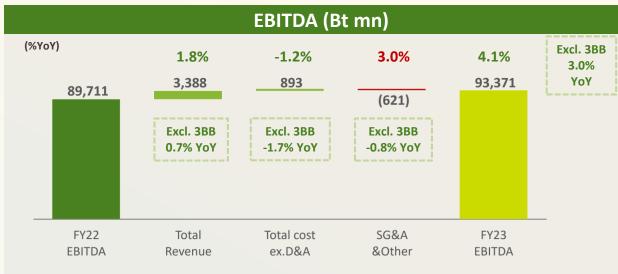


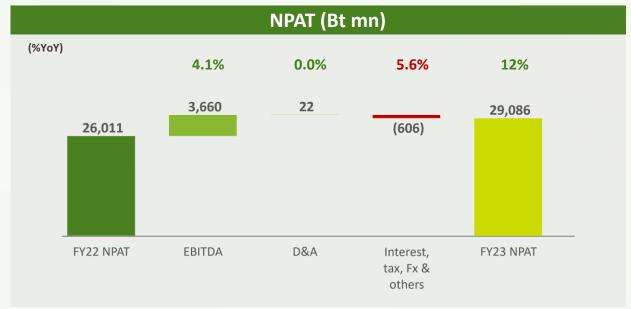
Building digital adjacencies to engage customers



FY23: Top-line expansion contributed to strong profit delivery



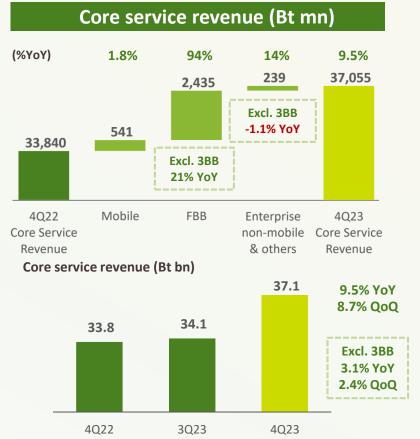




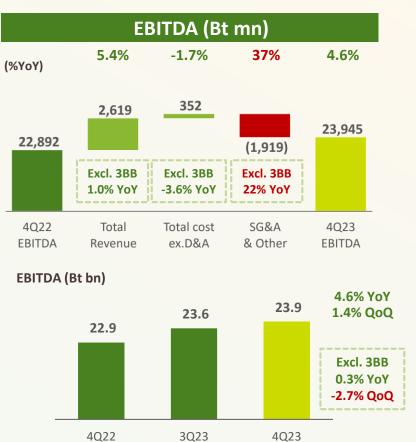
- Core Service Revenue increased 4.2% YoY driven by the inclusion of TTTBB performance, improved mobile revenue, and growth momentum on fixed broadband and enterprise.
- EBITDA improved 4.1% YoY, following an increase of core service revenue and positive contribution from TTTBB.
- NPAT showed 12% growth YoY from better operating performance, offset by dilution impact of TTTBB. Excluding Fx gain and TTTBB impact, the normalized NPAT was Bt 28,656mn



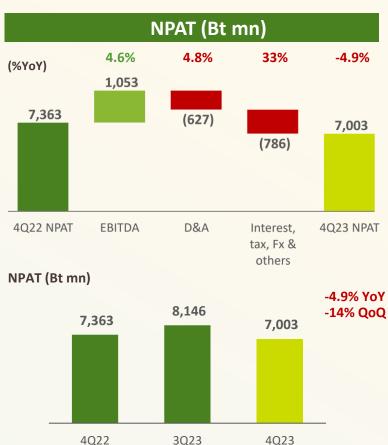
4Q23: Solid operating results from business acquisition



Core Service Revenue growth mainly from high seasonality in mobile and the organic growth momentum in fixed broadband, further boosted by the consolidation of TTTBB's revenue for 46 days.



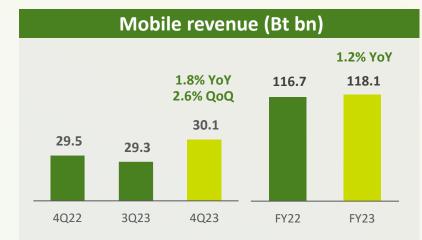
EBITDA increased attributable to TTTBB consolidation and improved core service revenue, offset by higher administrative expenses.



NPAT decreased from net losses from TTTBB, asset provision expense, and increased finance cost. Decreasing -14% QoQ due to one-time gain divestment in RLP during 3Q23 and higher finance cost. Excluding Fx gain and TTTBB impact, the normalized NPAT was Bt 7,086mn.

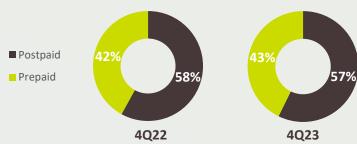


Mobile: Rebounded from value uplift and focused segmentation



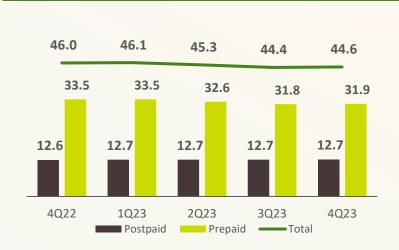
 4Q23 revenue boosted from tourism and festivities, acquiring high-quality customers, and seasonal effects.

% Mobile Revenue Contribution



 Prepaid gained revenue mix share with faster rate of ARPU uplift.

Total subscriber (mn)

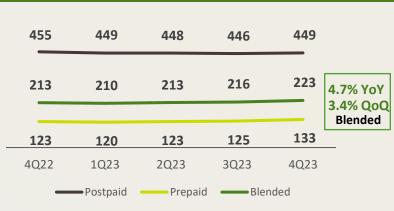


Net additional subscriber ('000)



 Net addition in 4Q23 rebounded from an increase in tourist segment and a lower churn rate in the prepaid segment.

Mobile ARPU (Bt/sub/month)



 ARPU increased YoY and QoQ from continuous value uplifting efforts in cross-sells and upsells.

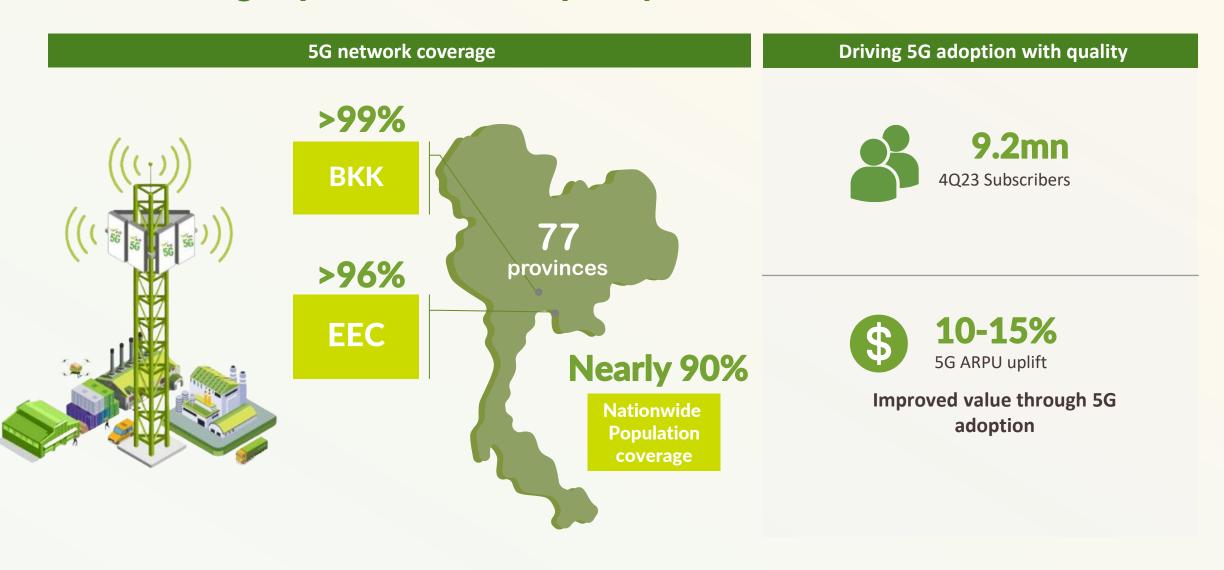
Data Consumption



• Data consumption increased with digital adaptation at a slower rate.



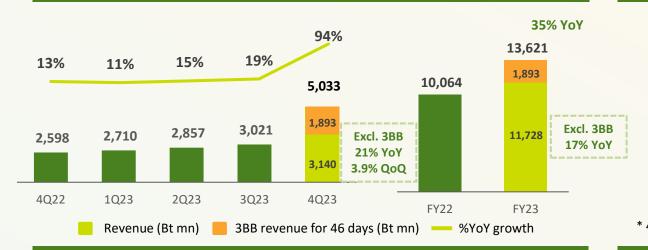
Maintaining superior network quality with 9.2mn subscriber





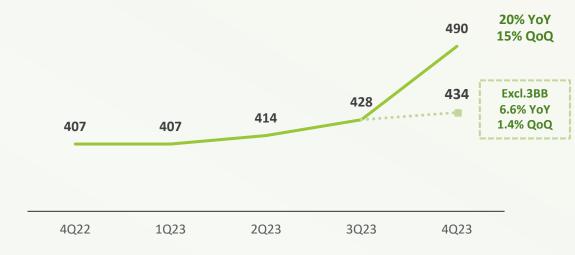
Home Broadband: Expanded growth with strategic acquisition

Revenue growth from both organic and acquisition



ARPU growth driven by value uplifting packages

FBB ARPU (Baht per month)



Continuous subscriber growth driven by high-quality subs



Combined for better customers experiences

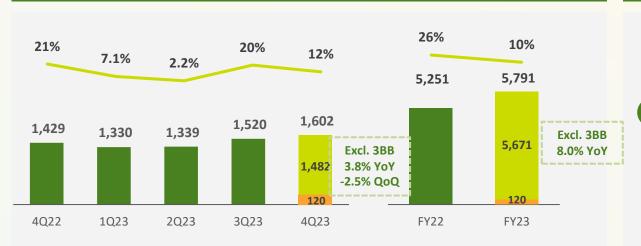


Enterprise non-mobile: High-margin focused strategy led to quality growth

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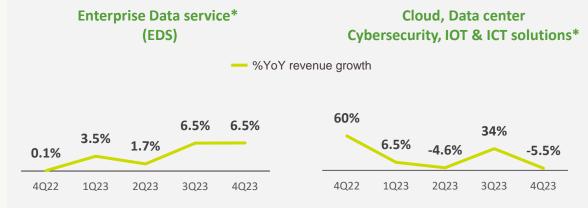
growth

Growth momentum thrived on digitization demand



Revenue (Bt mn) 3BB enterprise revenue for 46 days (Bt mn) — %YoY growth

Connectivity with enhanced technology continue driving growth



^{* %}YoY revenue growth exclude 3BB's revenue

Product offerings to deepening relationship with clients



Platform and Solutions

Mobile PBX	AIS Paragon Platform	IT Outsource
loT	Network Security	M2M
Automation	Data Analysis Service	VDO Analytics

Vertical Solution

Property

Manufacturing



Logistics Retail





FY24 Guidance: positive outlook with organic and inorganic base

	Guidance	Rationale
Core service revenue	Around 13-15%	 To grow from inorganic growth from TTTBB acquisition and momentum of organic performance, with expand economic condition and stabilized competition outlook. Leveraging our relationship with customers and uplift the value with multi-product proposition. Mobile: sustain network quality, personalization and uplift the value proposition to the customers. Broadband: 3BB impact and growth momentum leverage on combined coverage, innovative product offerings, and superior service quality to offer more than broadband. Enterprise: Focused profitable growth leveraging on connectivity and digitization through differentiated platform.
EBITDA	Around 14-16%	 Continuously execute cost optimization with 3BB Synergy to achieve sustainable operations. To achieve higher efficiency while improving product delivery and superior customer experience, AIS will continue to enhance IT processes & systems, autonomous network, data analytics, and people capability.
CAPEX (exclude spectrum)	Approx. Bt25-26bn	 Lower CAPEX in FY24 from acceleration in FY23 for 700MHz 5G rollout and leverage on 3BB's network. Ensure profitable investment to sustain quality and efficient investment trend. 60% mobile, 28% Broadband enterprise & others 12%. Optimized CAPEX synergy in broadband business.



Driving Long-term Sustainable Business Operation





THRIVING IN A GREENER AND INCLUSIVE **DIGITAL WORLD**



in the digital economy

access in our products & services

consumers and society

Sustainability Highlight

"Thriving in a greener and inclusive digital world"



Drive Digital Economy

4.1%

of revenue generated from new digital services



Enhancing cybersecurity system with the

Zero-Trust Model



Certification in personal data protection standards



AIS Academy's knowledge management system

achieved ISO 30401:2018 certification

AIS Academy provides training and conducting digital knowledge assessments for

1,141 Employees

Over 85% passing the assessment criteria



Promote Digital Inclusion

Improving the socio-economic condition of

2.57 M

People

Expanding 5G network to cover nearly

90%

to the total population

Expanding AUNJAI CYBER Project, enhancing digital technology skills, and building cybersecurity awareness for



322,000

People

Creating the Thailand Cyber Wellness Index (TCWI) as a standard to build the digital citizenship for Thais



Act on Climate

Reducing GHG emissions by

30,327 tCO₂e

Expand the installation

of 83 solar panels

Installed and used alternative energy

at 8,822 base stations

Transforming the operation into

HUB of E-waste, e-v

Thailand's pioneering smart e-waste management hub

Collaboration with a network of

190 organizations and expanding e-waste drop points to

over 2,500 locations nationwide

Drive Digital Economy: Enable people and businesses to grow in the digital economy

Digital innovation

Drive digital services for both consumers & enterprises

Establish unit to innovate Products and Services

People and Culture Transformation

Innovation Ecosystem Development

R&D investment

Data Privacy & Cybersecurity

Maintain resiliency for data security and privacy

Technology & Process improvement

Capabilities & awareness building

Certifications and Standards

Human Capital Development

Nurture AIS human capital to support business growth

Platform

Digital Knowledge

LearnDi by AIS
Academy

Technical
Knowledge
Management (TKM)

·--->

Lifelong Learning

2023 Progress

- Established the IT third-party risk management policy
 - Cybersecurity assessment score was higher than the industry average

Executive-level employees were assessed in digital skills, the scores were higher than the global averages and telecom peers

4.1% of revenue generated from new digital services



Promote Digital Inclusion: Build inclusive and responsible digital access

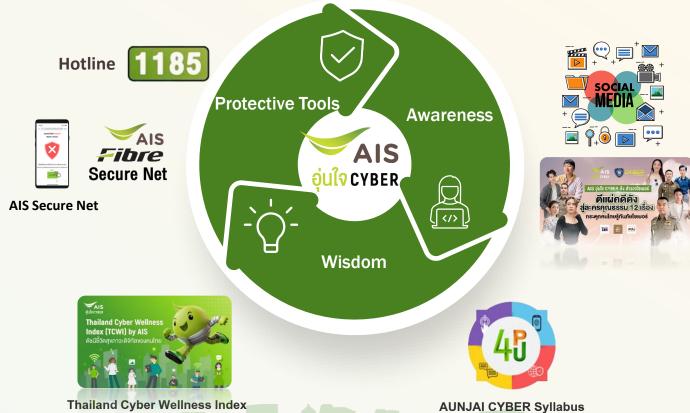
Social inclusion

Enriching Thai people's knowledge of total 2.57 million people in 2023



Digital wellness

Empower digital citizenship by providing digital solutions and tools in total 0.51 million people





Act on climate: shape a greener future of life for consumers and society

Climate actions

Manage our own network, operation and supply chain to be light to the environment

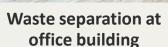
Renewable Energy Smart Solutions Efficiency energy 13,951 16,376 tCO2e tCO2e Machine 8,751 8,822 Monitoring by IoT 5,768 No. of base stations 2,747 with solar cell **Smart Transportation** FY20 FY21 FY22 FY23 & Logistics Adopt AI in processing and analyzing network utilization

Adopt power saving features in planning

Waste Management

Promote proper waste disposal







Transformed the Thais Say No to E-Waste project into **AIS HUB of E-Waste**



Raising awareness



Non-recyclable E-waste from network operation

E-waste collected from customers

140,467* pcs.

0%

Accumulated >600,000 pcs.



An affirmation of our determination towards sustainable business

Global Level



In 2023, AIS received a rating of AA in the MSCI ESG Ratings Assessment

Member of
Dow Jones
Sustainability Indices
Powered by the S&P Global CSA

Dow Jones Sustainability Indices 2023, member of DJSI World



Top 5% S&P Global ESG Score 2023



In 2023, AIS received an ESG Risk Rating from Sustainalytics.
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FTSE 4 Good Index Series 9th Consecutive Years



Top five ranking in Technology of WSIS Prizes 2023



E-Waste+ project being top 10 finalists in the Planet category for the SDG Digital GameChangers Award, by ITU and UNDP



SL25 Honoree of 2023 in leveraging EdTech for inclusion and digital literacy in Thailand

National Level



ESG rating of AAA from the Stock Exchange of Thailand



Commended Sustainability Awards, Sustainability Excellence by the Stock Exchange of Thailand and Money and Banking Magazine



ESG100 for 9th consecutive years by Thaipat Institute

Disclosure Standards



Global Reporting Initiative



Sustainability Accounting Standards Board



Carbon Disclosure Project



Task Force on Climate-Related Financial Disclosures

Appendix





Financial Highlights

Bt mn	4Q22	3Q23	4Q23	%YoY	%QoQ	FY22	FY23	%YoY
Mobile revenue	29,524	29,311	30,065	1.8%	2.6%	116,696	118,130	1.2%
FBB revenue	2,598	3,021	5,033	94%	66.6%	10,064	13,621	35%
Other revenues	1,718	1,748	1,957	14%	12%	6,274	6,819	8.7%
Core service revenue	33,840	34,080	37,055	9.5%	8.7%	133,033	138,569	4.2%
IC and NT partnership	3,373	3,313	3,371	-0.1%	1.7%	12,976	13,352	2.9%
Service revenue	37,213	37,393	40,426	8.6%	8.1%	146,009	151,921	4.0%
SIM and device sales	11,485	8,675	10,892	-5%	26%	39,476	36,952	-6.4%
Total revenue	48,699	46,069	51,318	5.4%	11.4%	185,485	188,873	1.8%
Cost of service	22,046	21,789	23,036	4.5%	5.7%	87,076	89,110	2.3%
SG&A	5,492	4,957	7,402	35%	49%	22,353	22,840	2.2%
EBITDA	22,892	23,610	23,945	4.6%	1.4%	89,711	93,371	4.1%
EBIT	9,807	10,805	10,241	4.4%	-5.2%	36,960	40,646	10%
NPAT	7,363	8,146	7,003	-4.9%	-14.0%	26,011	29,086	12%
Sales margin	1.2%	1.8%	2.3%			1.0%	1.8%	
EBITDA margin	47.0%	51.2%	46.7%			48.4%	49.4%	
EBIT margin	20.1%	23.5%	20.0%			19.9%	21.5%	
NPAT margin	15.1%	17.7%	13.6%			14.0%	15.4%	

*Note:

- Consolidated financial statement, including TTTBB's and JASIF's results for 46 days since 16 Nov 23.
- EBITDA (restated)

4Q23 & FY23 Revenue Breakdown



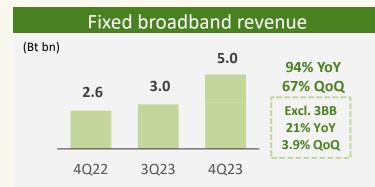
Excl. 3BB



 Improved by 1.8% YoY and 2.6% QoQ, with seasonal variations driven by tourism and festivities, increasing purchasing power in the hospitality sector, and high-quality acquisition.



 FY23 growth 1.2% YoY due to a focus on providing quality and superior experience to the customer and profitability in product offerings, boosted by the overall economic recovery.



 94% YoY and 67% QoQ, largely reflecting the consolidation of TTTBB's revenue and the increasing number of new subscribers with highvalue packages that also positively impacted the ARPU.



 Excluding TTTBB, 17% YoY growth driven by quality customer acquisitions in the suburban areas through the introduction of attractive value packages aiming to uplift new customer ARPU while introducing convergence products to cross-sell and upsell to existing customers.



 Rose by 14% YoY and 12% QoQ driven by consolidation of TTTBB's non-fixed broadband revenue. Excluding TTTBB's contribution, the Enterprise's organic revenue dropped -1.1% YoY and -2.8% QoQ from those quarters with sizable projects.

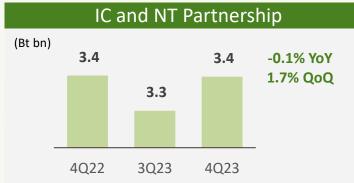


 Increasing 4.6% excluding TTTBB fueled by the robust performance of Enterprise Data Services (EDS) and Cloud services in alignment with the prevailing digitalization trend.

4Q23 & FY23 Revenue Breakdown







 Revenue flat YoY from increasing NT partnership revenue offset by lower IC rate, increased 1.7% QoQ mainly from higher revenue NT partnership.



• 2.9% increase from higher traffic usage with NT, despite a lower interconnection rate.



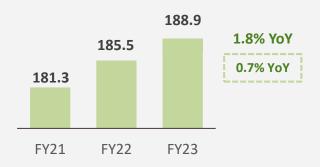
 QoQ growth due to selling the iPhone 15 that coming in late 3Q23 while dropped YoY due to customer spending delayed significant for the government tax campaign 2024.



 YoY decrease, caused by diminished sales volume, during the mid-year period when no new flagship phones were launched, a decrease in bundled packages with subsidized handset sales and the government tax campaign delayed significant customer demand in the last quarter of the year.



 Increased 5.4% YoY and 11% QoQ driven by core service revenue, especially on fixed broadband revenue from the consolidation.



 Increased 1.8% YoY by improved service revenue from the consolidation of TTTBB, organic growth in broadband service, a revival of mobile service, and a strong momentum in enterprise business, partially offset by reduced device sales revenue. Excluding TTTBB impact, total revenue increased 0.7% from lower device sales.



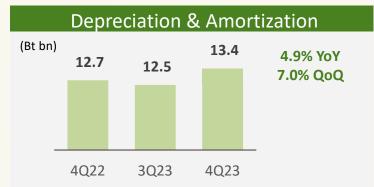




• 8.4% YoY and 7.0% QoQ growth related with increasing core service revenue.



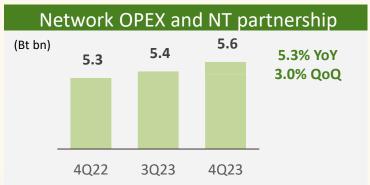
 Increasing 3.2% YoY, in line with an increase in core service revenue. The regulatory fee as a percentage of core service revenue remained flat around 4.1%.



 Increased 4.9% YoY and 7.0% QoQ came largely from TTTBB's assets, while the impact from the new 700MHz spectrum offset with fully depreciated assets in the quarter.



 Relatively flat at 0.2% YoY due to the fully depreciated network equipment, offset by the depreciation of new assets, including the 700MHz spectrum, and the Right of Use resulting from the consolidation of TTTBB.



 Rose 5.3% YoY and 3.0% QoQ from TTTBB cablerelated expenses, while AIS operational transmission and equipment costs were offset by a lower FT rate.



 Increased by 8.7% YoY mainly due to increased network electricity cost from a low base of FT rate in the previous year. In addition, the higher NT partnership costs are associated with the NT partnership revenue.







 Increased 6.8% YoY from consolidating of TTTBB expense and 78% QoQ related with higher marketing activities during high season were in 3Q23 was strict control.



 Decreasing -18% YoY from the high base last year after the country reopened post-COVID-19 and cost controls in advertising expenses.



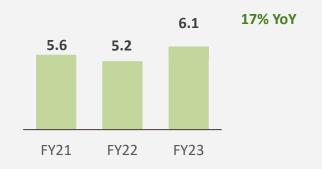
• Increased 49% YoY and 41% QoQ from staffrelated expenses and obsolete asset provision.



 Increasing 11% YoY driven by higher employeerelated costs and from the inclusion of expenses related to TTTBB acquisition. The increment also include asset provision expense occurred in 4Q23.



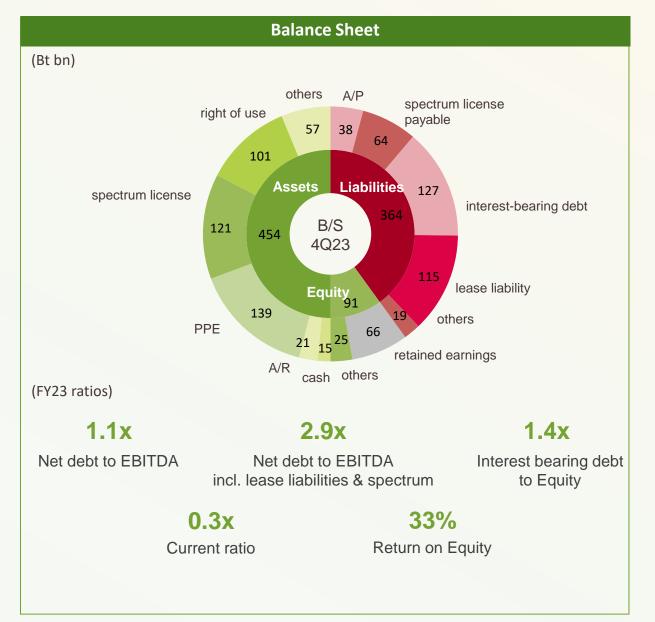
 Increased 70% YoY and 61% QoQ from higher debt funding for acquisition purposes and consolidating TTTBB finance cost.

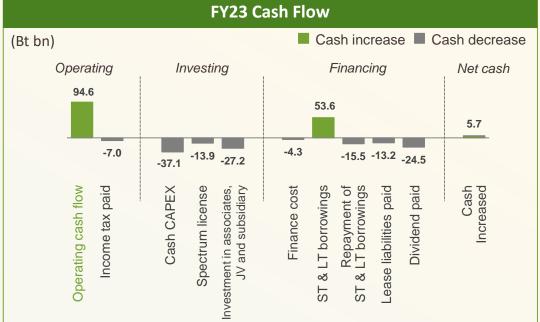


 Increasing 17% YoY mainly from acquisition funding. The average cost of borrowing was 2.9% in FY23.



Healthy balance sheet and cash flow to support investment





Operating cash flow remained healthy to support ongoing CAPEX, spectrum payment, and dividend payment.

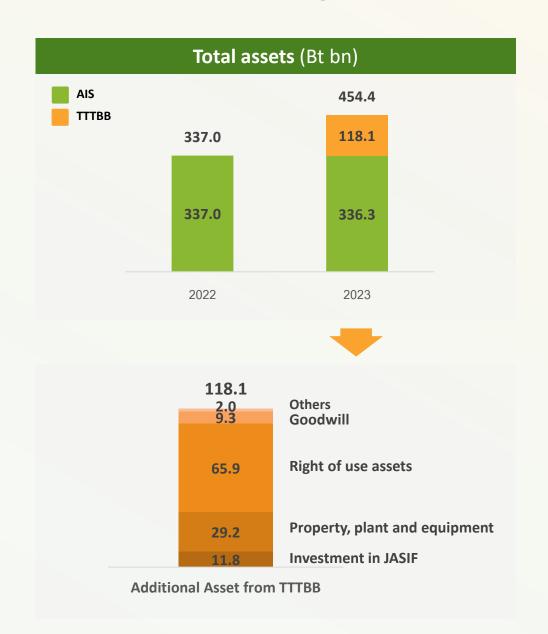
Free cash flow after lease liabilities paid of Bt23.5bn to deliver returns to shareholders.

Average finance costs for FY23 = 2.9% p.a.

- AIS prudently managed currency and interest rate risk with hedging instruments where applicable.
- Maintained investment-grade credit ratings;
 - Fitch: national rating AAA (THA), outlook stable
 - S&P: BBB+, outlook stable



Balance Sheet: Enlargement from acquisition impact











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The statements are based on our management's assumptions and beliefs in light of the information currently available to us. These assumptions involve risks and uncertainties which may cause the actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. Please note that the company and executives/staff do not control and cannot guarantee the relevance, timeliness, or accuracy of these statements.