





## RESULTS BEAT CENTERED ON OPERATIONAL SUCCESSES



#### **CORE OPERATIONAL SUCCESSES**

Maintain core business growth from valuebased offering



Improving
Handset margin
from subsidy
optimization



Continue cost efficiency & optimization program



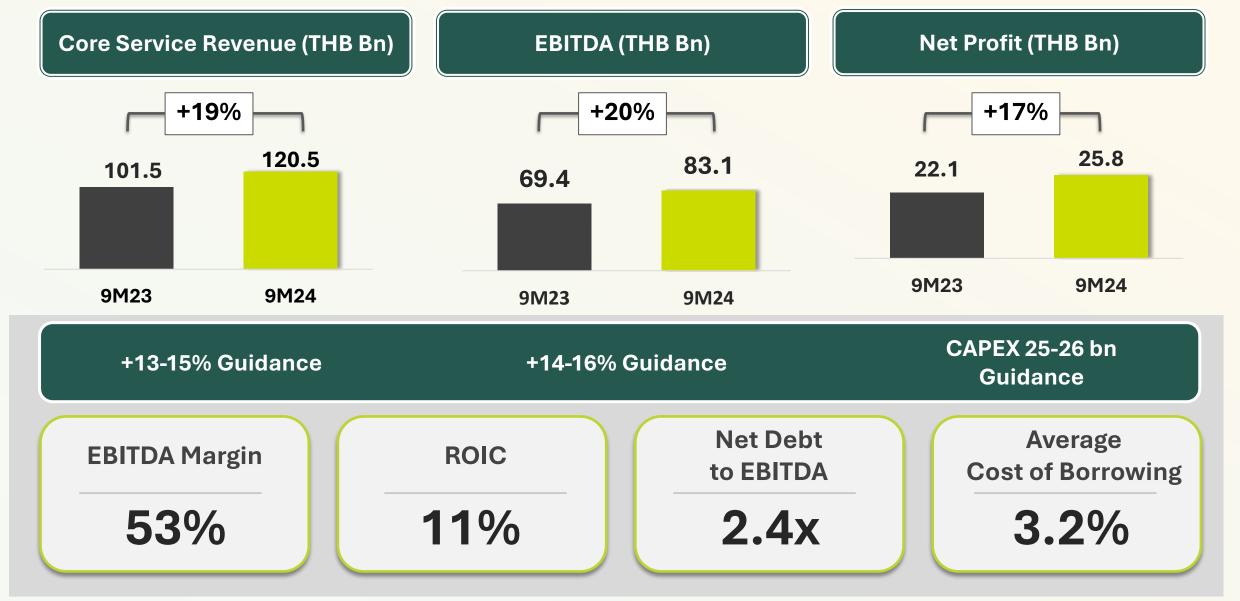
Strengthen core foundation&
Maintain network leadership



Maintain quality of network & services to reduce impact from flood

9M24 Growing stronger than expected despite challenging business landscape

# Resilient result benefited from stabilized economy and profit focus





# GROWTH FOCUS WITH QUALITY & NEW SERVICES AS DIFFERENTIATION

#### Mobile **Broadband Enterprise Digital Services Grow Digital Infra** Virtual Bank **5G Monetization Quality Acquisition** with expanded coverage Maintain Quality & Services Accelerate Digital Service & Platform **Enhanced ARPU** Capabilities Aggregator Capturing customer with upsells on top data demand **GSA Data Center Ecosystem of Points &** 3BB Integration Privilege

Strengthen core foundation and operational efficiency for profitability



# MOBILE: QUALITY FOCUS VIA STABILISED COMPETITIVE ENVIRONMENT



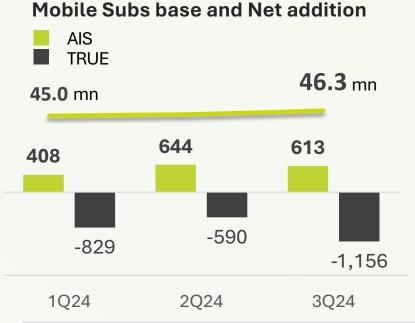
# Constant subs gain with superior services and network

# Stabilized ARPU amid low season in 3Q

# **Gradual increment in revenue market share**

Mobile Blended ARPU (THB/subs/month)

% Mobile Revenue Market share







- Strong subs growth from both domestic and tourist demands with quality focus.
- Continue improving churns with customer loyalty program.

- Daily top up growth for 4 quarters.
- Quality subs acquisition through enhanced commission scheme.
- Boosted ARPU with cross-sell adjacencies service.

Revenue market share gained
+40 bps from 3Q23.

1Q24 2Q24

**3Q24** 

3Q23

**4Q23** 

 4 consecutive quarters of mobile revenue growth QoQ.



## MOBILE PERSONALIZATION: ON TOP VALUE CREATION WITH TARGETED SEGMENTATION



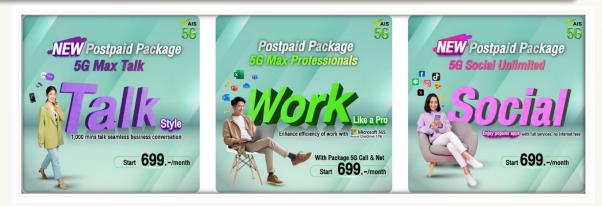
#### PREPAID: higher value through new digital demand and product bundling





#### POSTPAID: capturing targeted segments based on customers behaviors







# MOBILE: CAPTURING BOTH DOMESTIC AND TOURIST DEMAND



Personalized on top package: 5G network slicing

Capturing the ongoing recovery of tourism industry













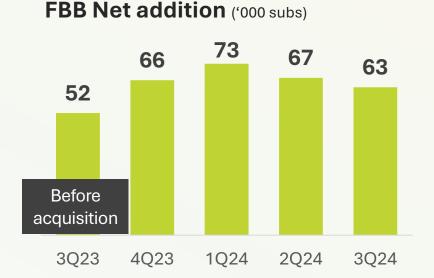
## **CONTINUOUS GROWTH MOMENTUM DESPITE RAINY SEASON**

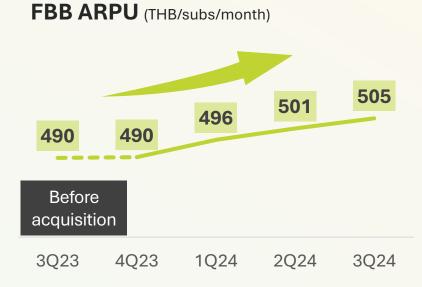
Subs growth with combined footprint and improved churn

products and cross-sell

**Growth momentum and quality** service led market share gain

#### % FBB Revenue market share





ARPU rose with differentiated



- Quality subs focus with maintain level of gross new subs despite rainy season.
- Efficient churn management at around 1.0%

- ARPU continued constructive growth with rising demand for connectivity.
- 80% of new subscome with >500 THB package.

AIS continuously gaining revenue market share.



## **GROWING BEYOND BROADBAND CUTTING-EDGED SERVICES AND NEW DIGITAL ADJACENCIES**

#### **UPSELL:** targeted higher service level with higher value





#### **CROSS-SELL:** new digital adjacencies



#### The benefits of the Cloud IP Camera On-top service from AIS 3BB FIBRE3.

that provides secure data



playbacks available anywhere, anytime





Certified, highly secure



professional team





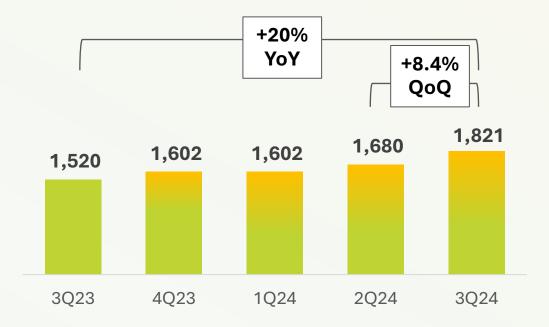


# ENTERPRISE: GROWTH WITH CONNECTIVITY AND CLOUD



# REVENUE RECOVERED FROM RESUMED BUDGET SPENDING AND DIGITAL DEMAND

#### Enterprise (non-mobile) Revenue (Bt mn)





Focus on core connectivity
Businesses i.e., EDS, Cloud, Data
center and 5G.



Partnership to create growth opportunity and digital ecosystem.



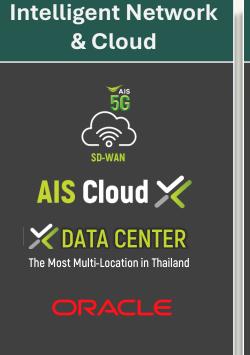
Improve economic environment and government budget spending in 2H24.



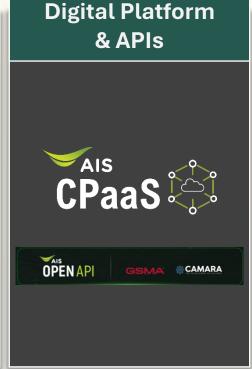


## **KEY ENTERPRISE PRODUCTS AND SERVICES**













# SUSTAINABLE TRACK RECORD FOR ALL STAKEHOLDERS



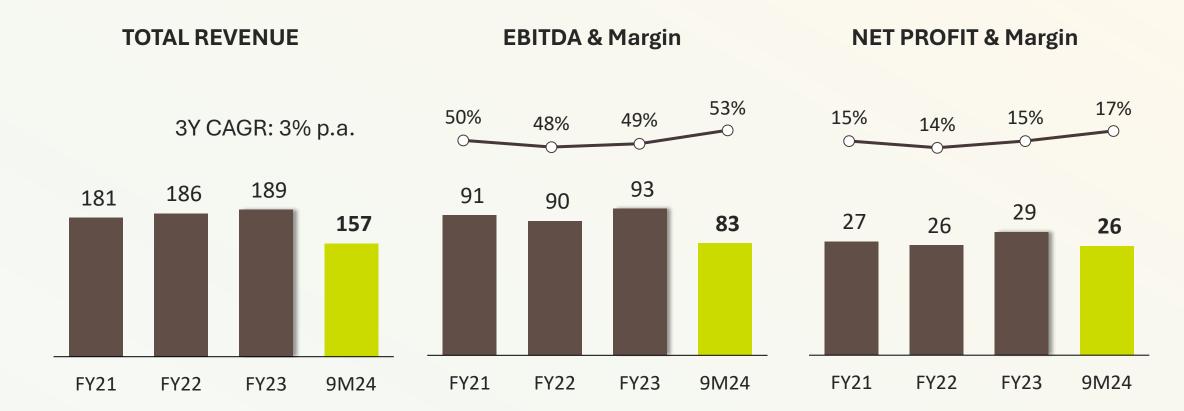
# Recorded consistent performance delivery



Continual momentum in business expansion

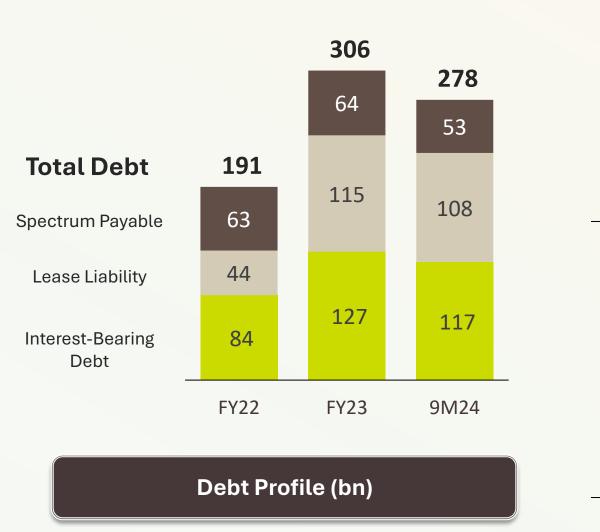
Delivering strong margin amid cost pressure

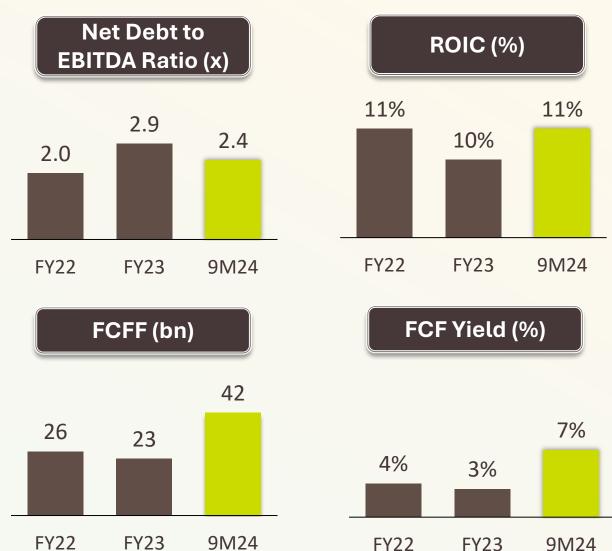
Bottom line growth with recovery trajectory



# Efficient capital management and healthy leverage

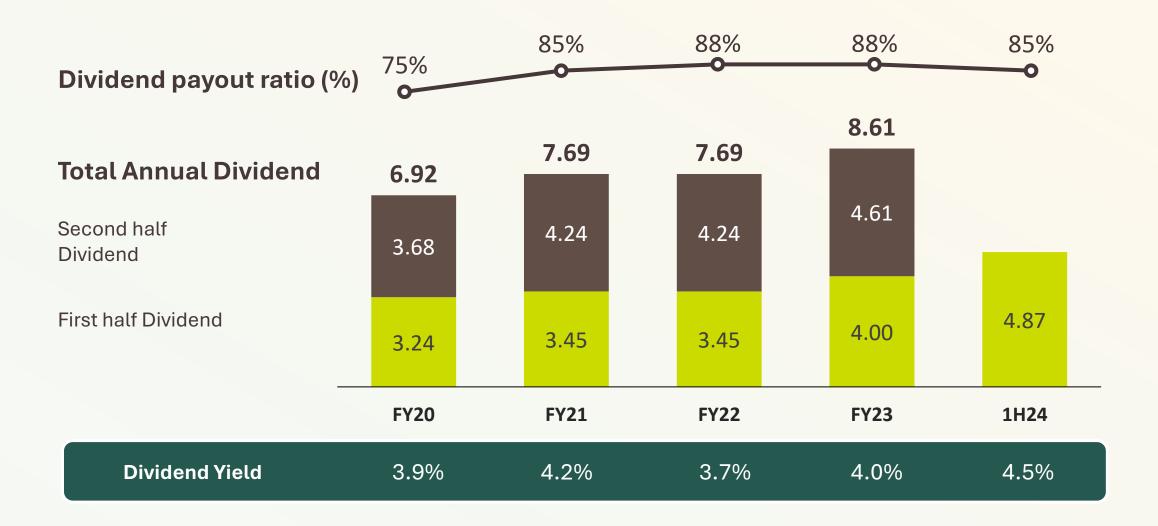






# Sustained and growing shareholder return







# EFFICIENT CAPITAL ALLOCATION FOR VALUE CREATION

#### 1 CAPITAL REINVESTMENT

CAPEX AND SPECTRUM
INVESTMENT TO SUSTAIN
NETWORK LEADERSHIP
AND EBITDA MARGIN > 50%

CAPEX APPROX. 15% OF CAPEX
TO REVENUE
(excluding spectrum CAPEX)

#### **CAPITAL STRUCTURE**

LEVERAGE BELOW 2.5X
(Debt / EBITDA , inclusive of lease liability
& spectrum)

PORTFOLIO WITH FOCUS
REALLOCATION TO ESG AND
RETAIL

#### 3 CAPITAL RETURN

GROWTH IN DPS FROM

EPS GROWTH

24 YEARS CONSECUTIVE DIVIDEND PAID

BALANCING ALL SHAREHOLDERS'
RETURNS
IN LINE WITH PROFITABILITY



# Driving Long-term Sustainable Business Operation





# THRIVING IN A GREENER AND INCLUSIVE **DIGITAL WORLD**



in the digital economy

access in our products & services

consumers and society

## **TOWARDS A GREENER AND INCLUSIVE DIGITAL WORLD**



#### Corporate governance

## AIS Business Sustainability Strategy



## **Drive Digital Economy**

Enable people and businesses to grow in the digital economy



## **Promote Digital Inclusion**

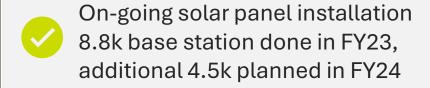
Build inclusive and responsible digital access in our products & services

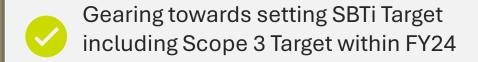


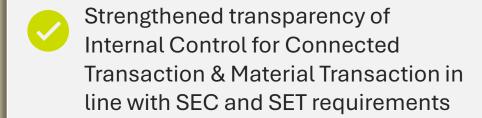
#### **Act on Climate**

Shape a greener future of life for consumers and society

#### **Key Updates**







# Sustainability Highlights: \*1185# "Aunjai Report End of Scammer"





#### Focus areas to secure network & protect customers

- 1. Support and collaborate with the police and government agencies to monitor and block suspicious numbers.
- 2. Develop tools that empower customers to protect their usage, such as the AIS Spam Report Center (1185).
- 3. Build digital usage skills through the Aunjai Cyber projects to raise awareness on cyber threats and scams.



Dial \*1185# Within 5 minutes after a suspicious number calling



**AIS Receives Notification** 





Number **Screening** 



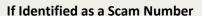
**Sent Report to Police to Investigate** 



The number is blocked by AIS and other networks



**Police Action** Police proceed with a deeper investigation, leading to the arrest and prosecution.



# **Sustainability Highlights:**

# AIS

## **Sustainability Financing Initiative**

In 3Q24. AIS committed to driving positive change through our sustainable financing initiatives. By integrating Environmental, Social, and Governance criteria into our financial strategies



In 3Q24, AIS started green funding initiatives, including a Green Bond and Green Loan, aimed at supporting sustainability-related projects, such as the expansion of 5G network in upcountry areas.

For further detail regarding Sustainable Finance please visit: <u>investor.ais.co.th/sustainable\_finance</u>

#### **USE OF PROCEED**



Use for Eligible green and Eligible social projects For example: Energy efficiency, Data Center, Investment in basic infrastructure.

#### **PROCESS OF PROJECT EVALUATION & SELECTION**



Established Sustainable Finance Working Group and Responsibilities.

#### **MANAGEMENT OF PROCEEDS**

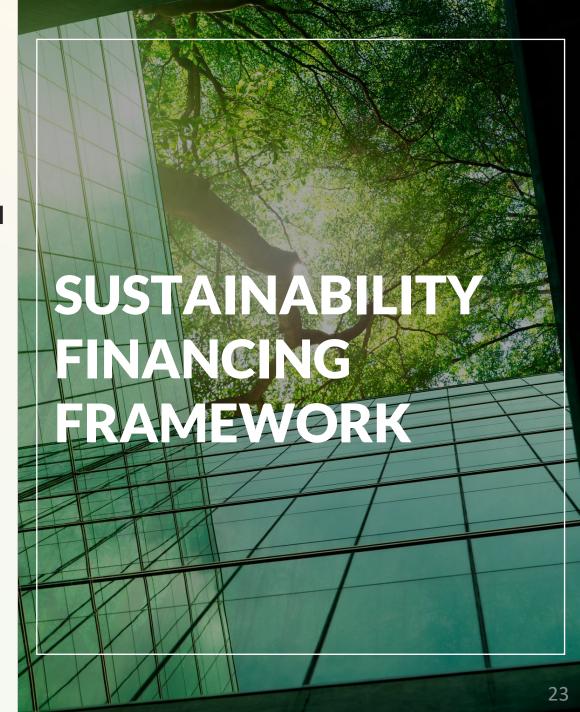


The proceeds will be deposited in AIS' general account and managed by Finance Department and will be tracking AIS treasury accounting system.

#### **REPORTING**



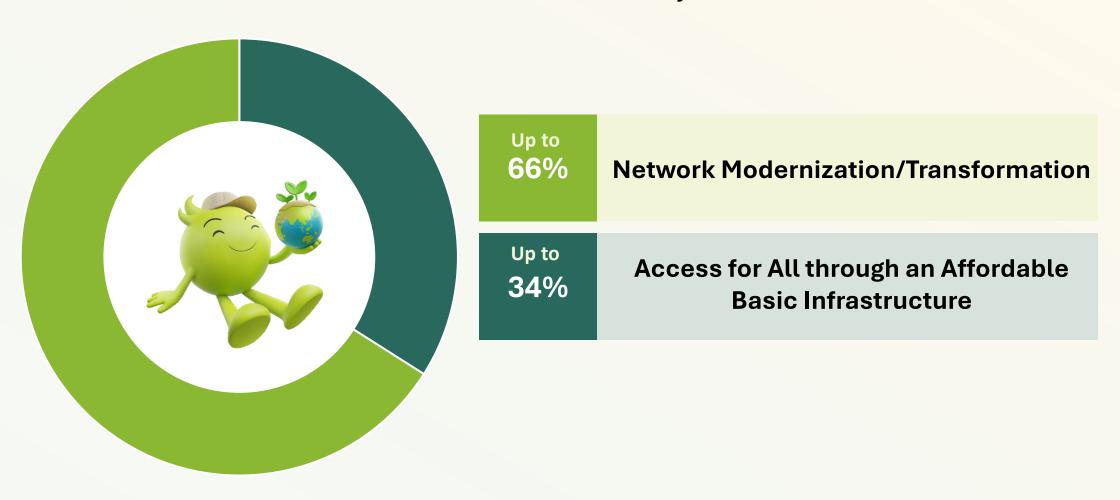
Publish Sustainable Finance Framework, allocation report and impact report on AIS's website.



# **Sustainability Finance Framework: Use of Proceeds**



The proceeds of the Sustainability Debentures of up to THB 25,000 million will be used to refinance and/or finance AIS' Green and Social Projects.







## "Thrive in a greener and inclusive digital world"



- Expand 5G connectivity to support economic growth
- Drive digital services to both consumers
   & enterprise
- Maintain resiliency for data security and privacy
- Enhance human capital capabilities to support business transformation

- Provide inclusive digital access to promote social & economic wellbeing
- Support consumers to be digitally responsible and promote livelihood
- Manage our own network and operation to be light to the environment
- Support our customers and supply chain to reduce environmental footprint

# AIS

# Drive Digital Economy: Enable people and businesses to grow in the digital economy

#### **Digital innovation**

Drive digital services for both consumers & enterprises

Establish unit to innovate Products and Services

People and Culture Transformation

Innovation Ecosystem Development

R&D investment

#### **Data Privacy & Cybersecurity**

Maintain resiliency for data security and privacy

Technology & Process improvement

Capabilities & awareness building

**Certifications and Standards** 

#### **Human Capital Development**

Nurture AIS human capital to support business growth

**Platform** 

m Digital Knowledge

LearnDi by AIS
Academy

Technical
Knowledge
Management (TKM)

--->

**Lifelong Learning** 

#### **2023 Progress**

- Established the IT third-party risk management policy
- Cybersecurity assessment score was higher than the industry average

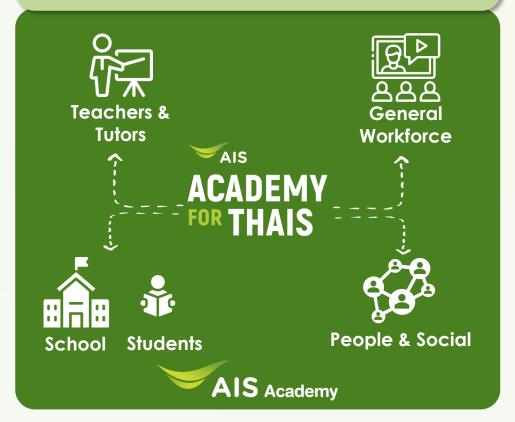
Executive-level employees were assessed in digital skills, the scores were higher than the global averages and telecom peers

4.1% of revenue generated from new digital services

# Promote Digital Inclusion: Build inclusive and responsible digital access

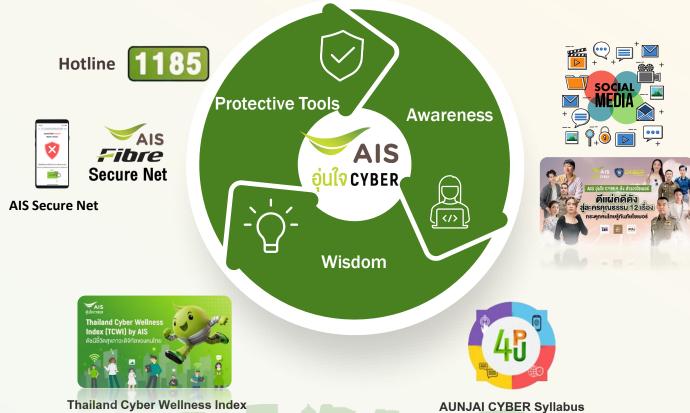
#### **Social inclusion**

Enriching Thai people's knowledge of total 2.57 million people in 2023



#### **Digital wellness**

Empower digital citizenship by providing digital solutions and tools in total 0.51 million people





# Act on climate: Shape a greener future of life for consumers and society

#### Climate actions

Manage our own network, operation and supply chain to be light to the environment

Renewable Energy Smart Solutions Efficiency energy 13,951 16,376 tCO2e tCO2e Machine 8,751 8,822 Monitoring by IoT 5,768 No. of base stations 2,747 with solar cell **Smart Transportation** FY20 FY21 FY22 FY23 & Logistics Adopt AI in processing and analyzing network utilization

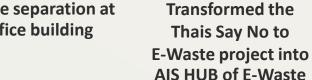
Adopt power saving features in planning

#### **Waste Management**

Promote proper waste disposal



Waste separation at office building





Raising awareness



Non-recyclable E-waste from network operation

E-waste collected from customers

**140,467**\* pcs.

Accumulated >600,000 pcs.

\*Data as of 1 Jan - 31 Dec 2023

ทิ้ง E-Waste

รับ เอไอเอส **พอ**ยท์

0%



## An affirmation of our determination towards sustainable business

#### **Global Level**



In 2023, AIS received a rating of AA in the MSCI ESG Ratings Assessment

Member of
Dow Jones
Sustainability Indices
Powered by the S&P Global CSA

Dow Jones Sustainability Indices 2023, member of DJSI World

Top 5%
SAP Global ESG Score 2022

Top 5% S&P Global ESG Score 2023



In 2023, AIS received an ESG Risk Rating from Sustainalytics.
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FTSE 4 Good Index Series 9th Consecutive Years



Top five ranking in Technology of WSIS Prizes 2023



E-Waste+ project being top 10 finalists in the Planet category for the SDG Digital GameChangers Award, by ITU and UNDP



SL25 Honoree of 2023 in leveraging EdTech for inclusion and digital literacy in Thailand

#### **National Level**



ESG rating of AAA from the Stock Exchange of Thailand



Commended Sustainability Awards, Sustainability Excellence by the Stock Exchange of Thailand and Money and Banking Magazine



ESG100 for 9<sup>th</sup> consecutive years by Thaipat Institute

#### **Disclosure Standards**



Global Reporting Initiative



Sustainability Accounting Standards Board



Carbon Disclosure Project



Task Force on Climate-Related Financial Disclosures

# ADDITIONAL INFORMATION





# Financial Result 3Q24



# 3Q24 Sustain business growth aligned with economic stability





Thai economy grew modestly from government stimulus and tourist arrivals



Flood impact in **Sep-Oct and cautious** outlook on consumer sentiment



**Resilient performance** with operational efficiency and profitability focus



Mobile momentum grew healthily with increased data consumption



FBB as a growth engine AIS with scale, quality Fibre acquisition, and valueadded services



**Enterprise rose on** economic certainty and Business connectivity demand for digital transformation

## Flooding impact- Prudently manage to ensure service continuity



#### 2024 Thai flood situation



#### 13 Provinces

In Northen and North-Eastern of Thailand since Aug-24



#### >200K Households

Were impacted during flooding



~30 bn(0.2% of GDP)

Estimated impact to Thai GDP from FY24 flood\*

## **AIS Actions**

- Minimal impact to network as AIS proactively conducts risk management and raised base stations and electricity generators above potential flood level to avoid damage to AIS network.
- Closely monitor situation to maintain network quality.
- Extend payment period to flood-impacted customers.
- Actively supporting communities by providing essential supplies.

<sup>\*</sup> Estimation from Thai Chamber of Commerce, 28 Sep24

# **AIS:** Towards becoming Cognitive Tech-Co



#### **Unleash Excellence in Digital Customer Experience**





Offering higher value & 5G monetization

**Bt92.1bn** 

As of 9M24

Growth 4.6% YoY

#### **Fixed Broadband**



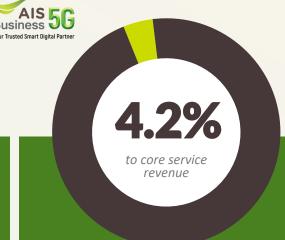
Focusing on highquality subs acquisition

**Bt21.8bn** 

As of 9M24

Growth 154% YoY

# Enterprise non-mobile Business



Providing end-to-end solutions for industry

Bt5.1bn

As of 9M24

Growth 35% YoY

#### **Digital Services**



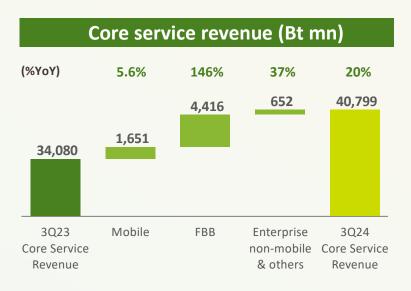
Building digital adjacencies to engage customers

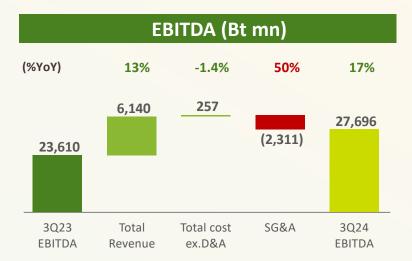
## 3Q24: Resilient result with operational efficiency and profitability focus

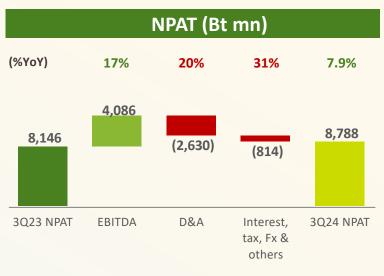
EBITDA (Bt bn)

23.6











3023 2024 3024 **EBITDA** improved YoY due to increased core service revenue and TTTBB contribution but remained **flat QoQ** due to higher SG&A expense.

optimization and enhanced device margin.

EBITDA Margin at 53% higher YoY from cost

27.6

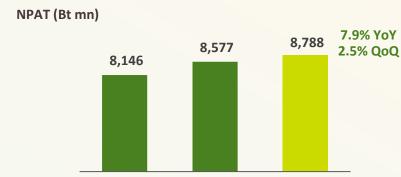
17% YoY

0.3% QoQ

27.7

3Q23 2024 3024 **NPAT improved YoY** from improved operating performance, while increased QoQ benefited from FX gain.

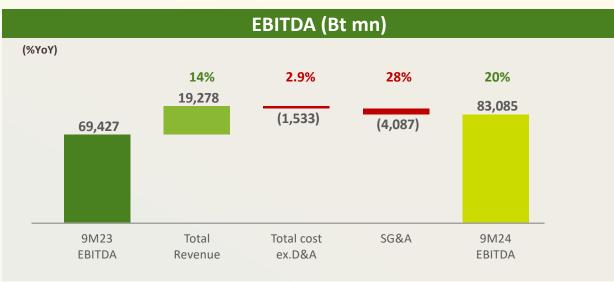


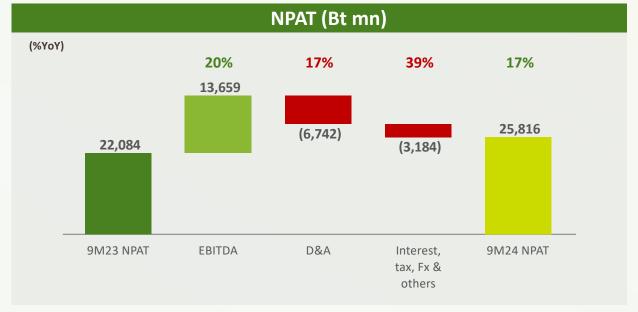


## 9M24: Robust expansion from scale and organic business growth





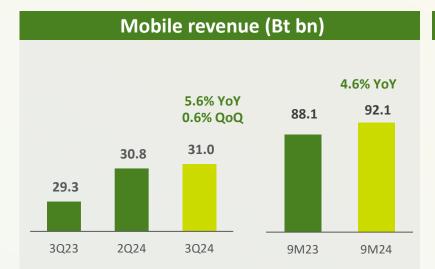




- Core Service Revenue increased 19% YoY driven by TTTBB consolidation, along with the ongoing recovery in mobile and organic growth in fixed broadband services.
- **EBITDA improved 20% YoY**, following an increase of core service revenue, contribution from TTTBB, offset by higher SG&A.
- NPAT showed 17% growth YoY driven by operating performance and profit sharing from 3BBIF.

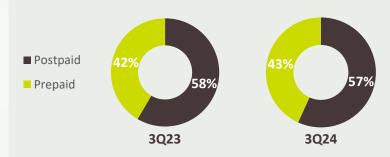
# Mobile: Momentum continued from tourists and personalized offerings

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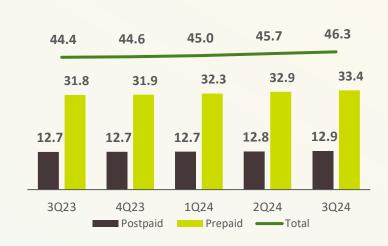
• Growth from quality subscriber acquisition, Increasing consumer consumption, and add-on packages.

#### **% Mobile Revenue Contribution**

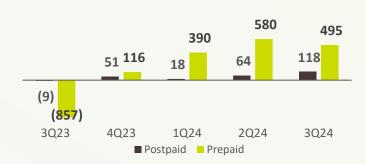


 Prepaid mix improved from subs growth and ARPU improvements.

### **Total subscriber (mn)**

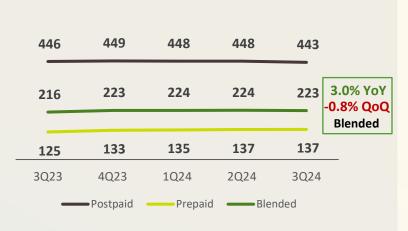


### Net additional subscriber ('000)



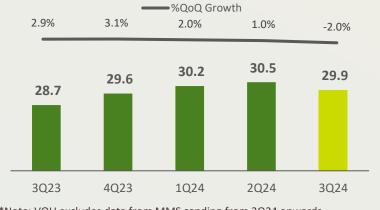
 Boosted by government stimulus and increase in consumer multiple-device behavior.

### Mobile ARPU (Bt/sub/month)



- Lower ARPU impacted from seasonality.
- However, overall mobile revenue continued showing growth.

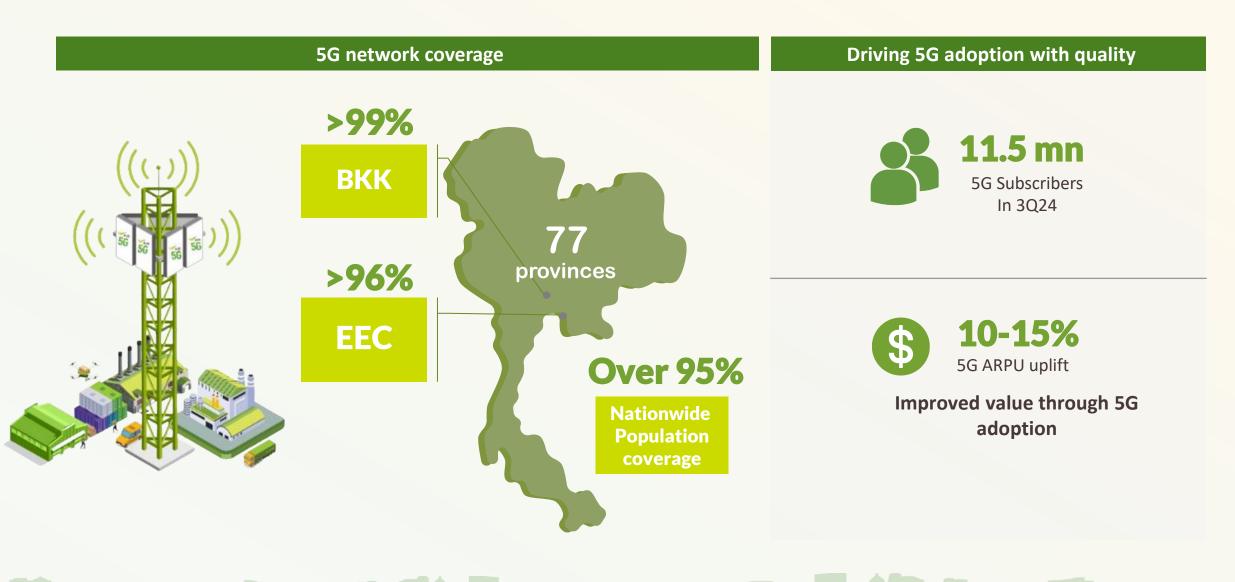
### **Data Consumption**



\*Note: VOU excludes data from MMS sending from 3Q24 onwards

# Maintaining superior network quality and boost 5G subs base





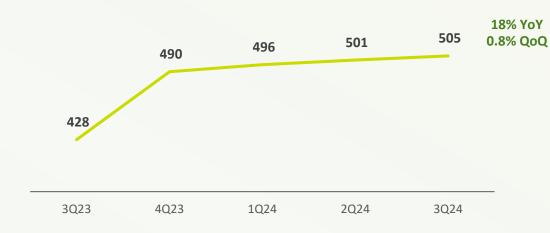
# Home Broadband: growth continued from quality acquisition and add-ons AIS

### Revenue boosted by subs growth and TTTBB contribution



### ARPU uplift from value-added and add-on packages

FBB ARPU (Baht per month)



### Subscribers acquisition with quality focus

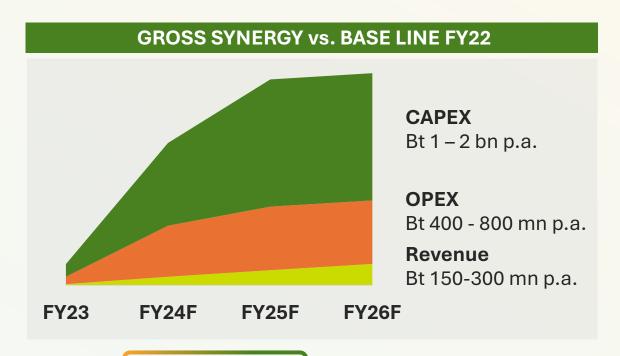


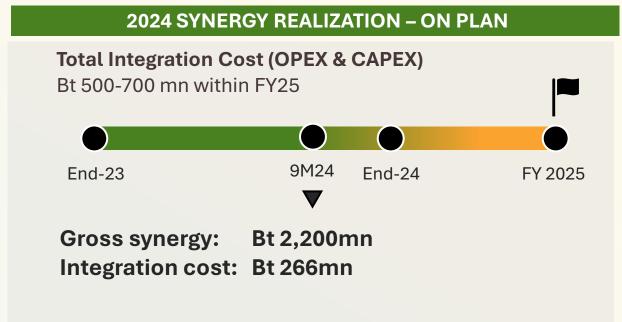
**Expanding more innovative benefits to serve customers** 



# **Driving Synergies through optimization and efficiency**







### CAPEX

• Utilize 3BB wider network footprint

### **REVENUE**

- Uplifted with higher value package
- Cross-sell AIS mobile
- Upsell content

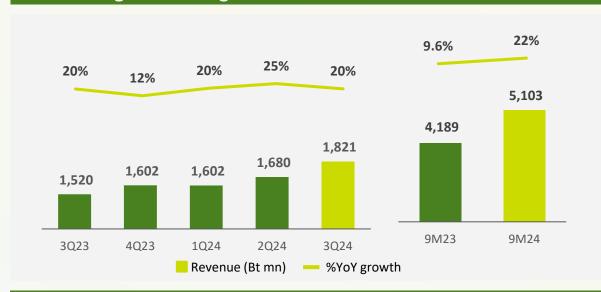
### **OPEX**

- Channel optimization executed in phases to protect revenue and ensure service quality, start utilizing TTTBB shop for device sales.
- Co-utilizing technical and instalment teams.
- Churn improvement from enhanced value proposition to the customers, resulting in saving write-off equipment expenses.
- Completed transmission optimization, resulting in lower network cost.
- Completed content cost optimization with IPTV.

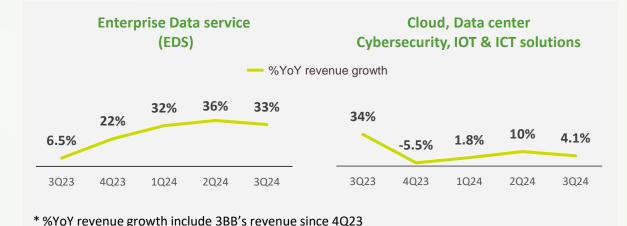
### **Enterprise non-mobile: Driven by demand for connectivity and cloud**



### Double digit revenue growth from EDS and TTTBB contributions



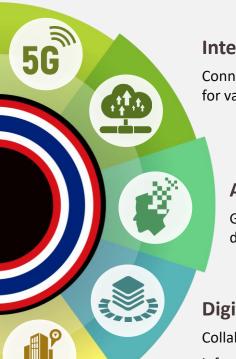
### Revenue growth continued with digital transformation demand



### **Enterprise key strategic products**

### **5G Ecosystem**

Co-creating digital evolution by NEXTGen network, platform, and partnership



### **Intelligent Network and Cloud**

Connecting and computing on complete infrastructures for variety of businesses

### Al and Data Analytics

Generating insights and opportunities by valuable data with cutting-edge technologies

### **Digital Platform and APIs**

Collaborating over comprehensive communication and information interoperability

### **Industry Transformation**

Transforming businesses in strategic verticals toward sustainable nation





|                          | Guidance          | Rationale  |  |  |  |
|--------------------------|-------------------|--|--|--|--|
| Core service revenue     | Around 13-15%     | <ul> <li>9M24 performance exceeded expectations, benefiting from increased economic certainty in 3Q24. The low season's impact was mitigated by economic stimulus and a steady influx of tourists.</li> <li>Growth from inorganic TTTBB consolidation and Organic performance driven by value focus offerings.</li> <li>Mobile: sustain network quality, personalization and uplift value proposition</li> <li>Broadband: leverage on combined coverage, innovative product offerings, and superior service quality to offer more than broadband</li> <li>Enterprise: Focused profitable growth leveraging connectivity and digitization through differentiated platforms</li> </ul> |  |  |  |
| EBITDA                   | Around 14-16%     | <ul> <li>9M24 EBITDA performance benefited from increased economic certainty.</li> <li>Ongoing cost optimization &amp; TTTBB synergies acceleration.</li> <li>Enhance IT processes &amp; systems, autonomous network, data analytics, and people capability</li> </ul>   |  |  |  |
| CAPEX (exclude spectrum) | Approx. Bt25-26bn | <ul> <li>Leverage TTTBB's network for home broadband expansion</li> <li>Ensure profitable investment to sustain quality and efficient investment</li> <li>60% mobile, 28% Broadband enterprise &amp; others 12%</li> </ul>   |  |  |  |





| Bt mn                | 3Q23   | 2Q24   | 3Q24   | %YoY  | %QoQ  | 9M23    | 9M24    | %YoY  |
|----------------------|--------|--------|--------|-------|-------|---------|---------|-------|
| Mobile revenue       | 29,311 | 30,775 | 30,962 | 5.6%  | 0.6%  | 88,064  | 92,077  | 4.6%  |
| FBB revenue          | 3,021  | 7,284  | 7,437  | 146%  | 2.1%  | 8,588   | 21,839  | 154%  |
| Other revenues       | 1,748  | 2,170  | 2,399  | 37%   | 11%   | 4,862   | 6,549   | 35%   |
| Core service revenue | 34,080 | 40,229 | 40,799 | 20%   | 1.4%  | 101,514 | 120,465 | 19%   |
| IC and NT            |        |        |        |       |       |         |         |       |
| partnership          | 3,313  | 3,235  | 3,177  | -4.1% | -1.8% | 9,981   | 9,779   | -2.0% |
| Service revenue      | 37,393 | 43,464 | 43,977 | 18%   | 1.2%  | 111,495 | 130,243 | 17%   |
| SIM and device sales | 8,675  | 7,868  | 8,232  | -5.1% | 4.6%  | 26,060  | 26,591  | 2.0%  |
| Total revenue        | 46,069 | 51,332 | 52,209 | 13%   | 1.7%  | 137,555 | 156,834 | 14%   |
| Cost of service      | 21,789 | 24,904 | 24,849 | 14%   | -0.2% | 66,074  | 74,635  | 13%   |
| SG&A                 | 4,993  | 6,574  | 7,365  | 48%   | 12%   | 15,540  | 19,829  | 28%   |
| EBITDA               | 23,610 | 27,621 | 27,696 | 17%   | 0.3%  | 69,427  | 83,085  | 20%   |
| EBIT                 | 10,770 | 12,458 | 12,221 | 13%   | -1.9% | 30,302  | 37,208  | 23%   |
| NPAT                 | 8,146  | 8,577  | 8,788  | 7.9%  | 2.5%  | 22,084  | 25,816  | 17%   |
| Sales margin         | 1.8%   | 6.0%   | 5.6%   |       |       | 1.6%    | 5.4%    |       |
| EBITDA margin        | 51.2%  | 53.8%  | 53.0%  |       |       | 50.5%   | 53.0%   |       |
| EBIT margin          | 23.4%  | 24.3%  | 23.4%  |       |       | 22.0%   | 23.7%   |       |
| NPAT margin          | 17.7%  | 16.7%  | 16.8%  |       |       | 16.1%   | 16.5%   |       |

# **3Q24 Revenue Breakdown**

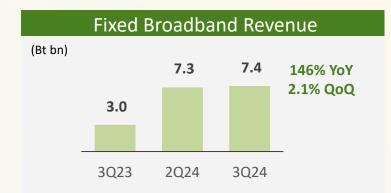




- Growing quality subscribers which increased the revenue and sustained the ARPU.
- Boosted by government stimulus.



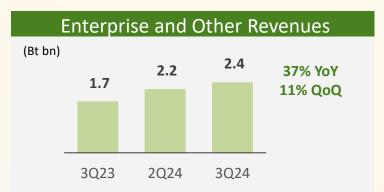
 Lower NT partnership revenue due to lower network traffic with NT.



- Consolidation of TTTBB's revenue.
- Continued expanding high-quality subscriber base and higher ARPU from new subscribers.



• Lower sales margin due to higher mix of lower-margin handsets.



- Continual demand in EDS and cloud services from digital transformation trend.
- Consolidation of TTTBB's revenue.
- Higher other revenue related to the NT 700MHz agreement.



 Revenue growth in all core business with TTTBB consolidation offset by lower device sales.

# **3Q24 Cost and Expense Breakdown**





- Growth in line with core service revenue.
- The regulatory fee as a percentage of core service revenue was at 4.0%.

# (Bt bn) 29% YoY 1.4 17% QoQ 1.1

 Increasing from marketing campaigns during the launch of the new iPhone 16 and the points privilege program.

3Q24

2Q24

3Q23

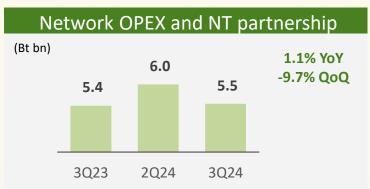
• The marketing expense was at 2.8% of total revenue.



- Growth YoY due to consolidation of right-of-use assets from TTTBB's acquisition.
- QoQ increased from on going 5G investments.



- Due to higher staff costs related to accrued performance-based staff cost and admin expenses following TTTBB acquisition.
- The provision for bad debts as a percentage of postpaid and broadband revenue was at 2.1%.



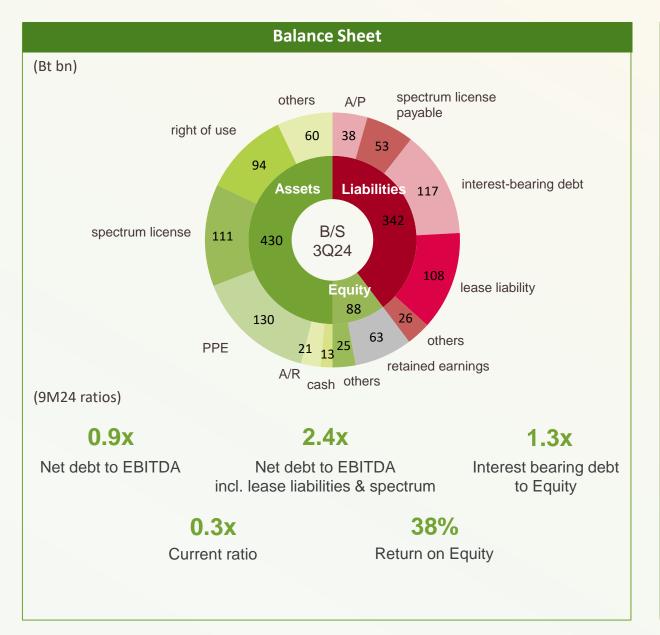
 Decreasing QoQ due to lower NT partnership costs in line with lower NT-related revenue, and lower maintenance cost.

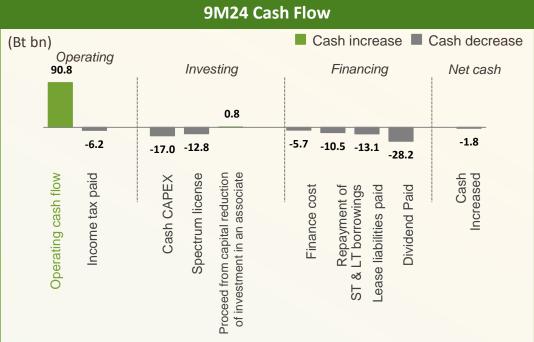


 Following higher interest-bearing debt from TTTBB acquisition and recognition of interest from 3BBIF right-of-use asset.

# Healthy balance sheet and cash flow to support investment







**Operating cash flow remained healthy** to support ongoing CAPEX, spectrum payment, and dividend payment.

Free cash flow after lease liabilities paid of Bt41.8bn with high ability to provide returns to shareholder.

### Average finance costs for 9M24 = 3.2% p.a.

- Manage currency and interest rate risks with hedging instruments where applicable.
- Maintain investment-grade credit ratings;
  - Fitch: national rating AAA (THA), Rating Watch On
  - S&P: BBB+, outlook stable

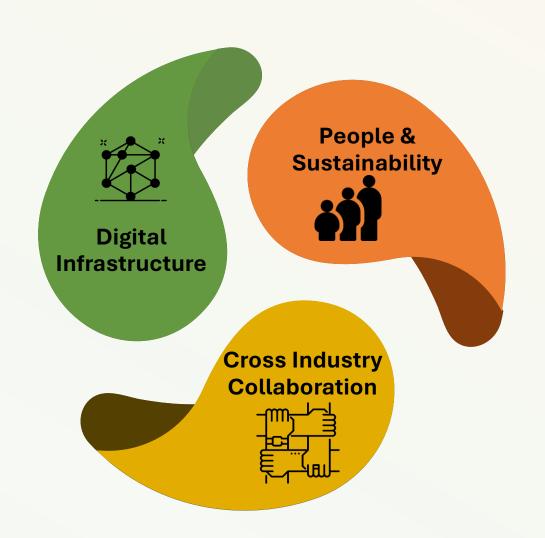






# AIS: Operating principle through collaborative growth

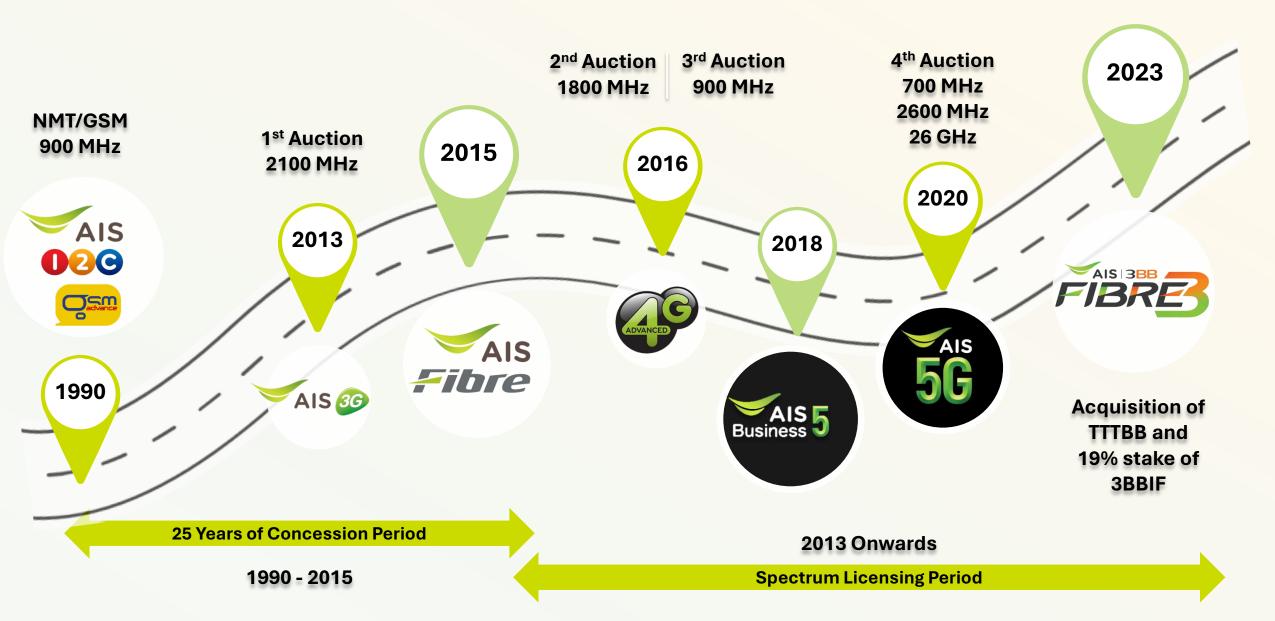






# **AIS GROWTH THROUGH 34 YEARS**





# **OVER 50MN CUSTOMERS THROUGH BEST NETWORK QUALITY**





### **Digital Infrastructure**

5G Coverage> 95% of population

3G/4G Coverage>98% of population

Fiber Homepass
13.3 million households

11 Locations with 4,500 rack capacity

### **Customer Base**



Mobile Subscribers
46.3 million



FBB Subscribers
4.9 million



Enterprise Customer
With focus in
4 core industries

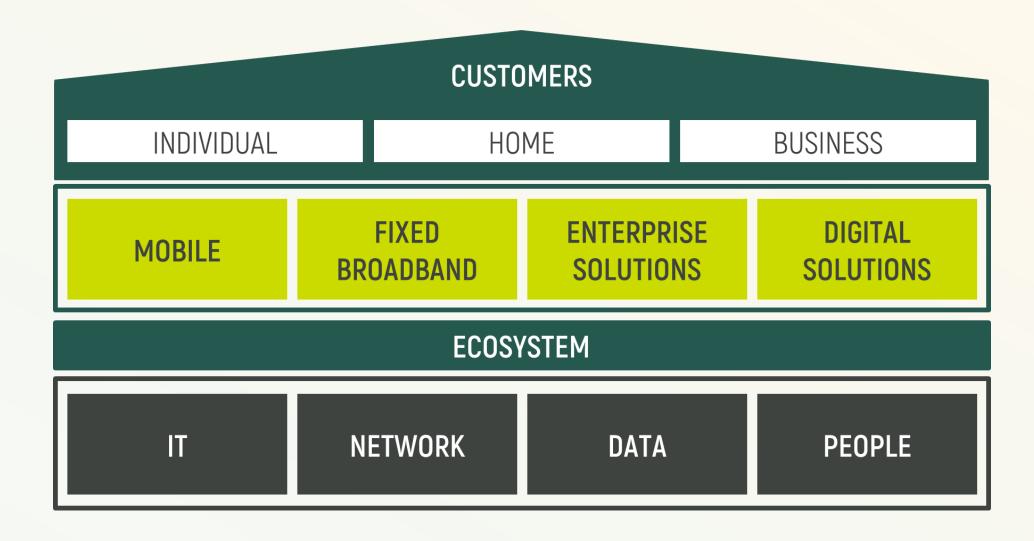
### Partner & Ecosystem



Point Platform connect >30K Stores nationwide

# AIS: Towards becoming Admired Cognitive Tech-Co with customer as a core supported by strong foundation

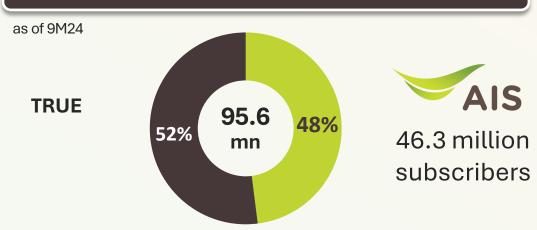




# Mobile: Leading with quality portfolio

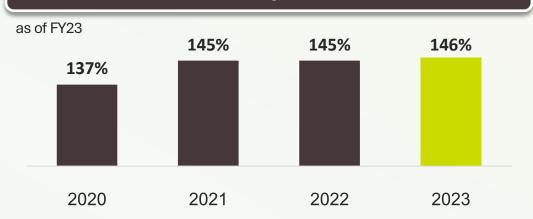




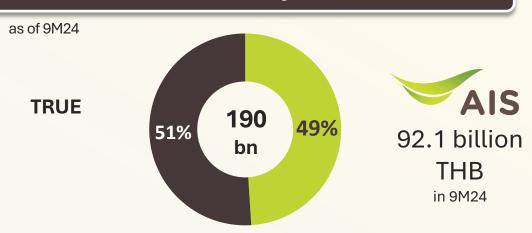


AIS Subscribers Mixed (Postpaid: Prepaid): 30%:70%

### **Mobile Thailand penetration rate**



### **Mobile industry revenue**



AIS Revenue Mixed (Postpaid: Prepaid): 54%:46%

### **Mobile industry ARPU**

as of 3Q24

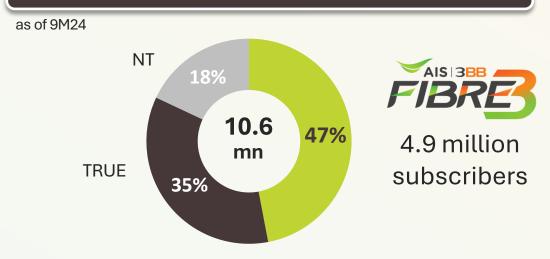


# **Broadband: Growth in coverage and scale**

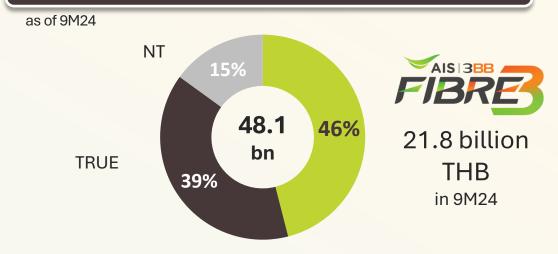


53



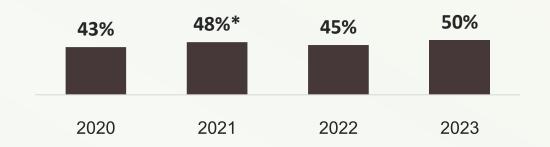


### FBB industry revenue market share



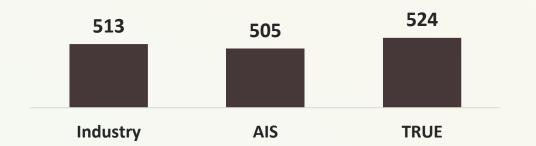
### FBB Thailand penetration rate

as of FY23



### **FBB** industry **ARPU**

as of 3Q24

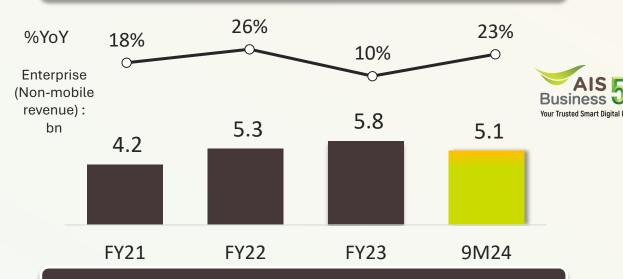


\* Before TRUE revised their FBB subs

# **Enterprise: Widening product portfolio & capabilities**

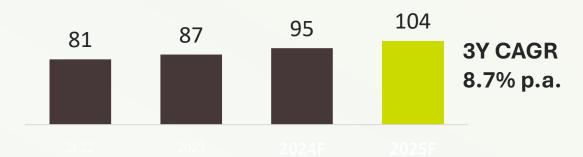


### Stable growth from connectivity services



### Addressable market opportunity (bn)\*

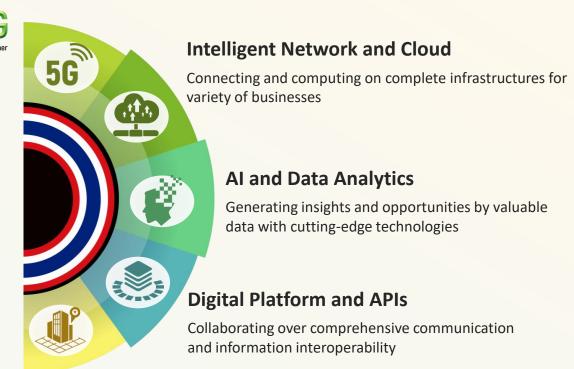
Thailand ICT Market forecast from IDC and Global Data



### **Key Strategic Products**

### **5G Ecosystem**

Co-creating digital evolution by NEXTGen network, platform, and partnership



### **Industry Transformation**

Transforming businesses in strategic verticals toward sustainable nation

\*IncludingTTTBB's enterprise revenue 54







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The statements are based on our management's assumptions and beliefs in light of the information currently available to us. These assumptions involve risks and uncertainties which may cause the actual results, performance or achievements or achievements to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. Please note that the company and executives/staff do not control and cannot guarantee the relevance, timeliness, or accuracy of these statements.